

# RECEIVING COPY



29 May 2026

**INSURANCE COMMISSION**  
1071 United Nations Ave.  
Ermita, Manila, Philippines

Attention: **HON. REYNALDO A. REGALADO**  
**Insurance Commissioner**

Re: **Submission of the Annual Corporate Governance Report for the Year 2025**

Gentlemen:

In compliance with Insurance Commission Circular Letter No. 2020-72 (Submission of the Annual Corporate Governance Report), we submit herewith the Annual Corporate Governance Report ("ACGR") of Pru Life Insurance Corporation of U.K. for the year 2025. The ACGR and its supporting documents will also be posted on the company website within the next five (5) days at the following link: <https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/>

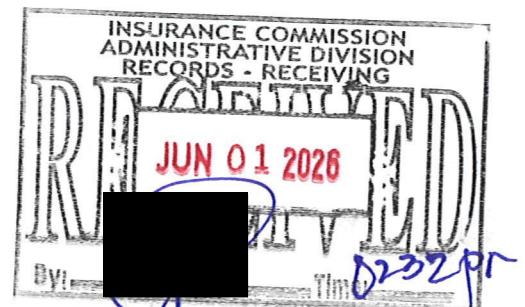
Should you have any queries, please feel free to contact us.

Very truly yours,

**PRU LIFE INSURANCE CORPORATION OF U.K.**

By:

**MA. DONNA A. MENDOZA**  
Corporate Secretary  
Phone no.: [REDACTED]  
E-mail: [REDACTED]@prulifeuk.com.ph



**Enrico D. Cleofas**  
Administrative Division  
Receiving Section

**ANNUAL CORPORATE GOVERNANCE REPORT OF**  
**PRU LIFE INSURANCE CORPORATION OF U.K.**

1. For the fiscal year ended **2025**
2. Certificate Authority Number **2025/17-R**
3. Province, country or other jurisdiction or organization **Philippines**
4. Address of principal office and postal code **9F Uptown Place Tower 1, 1 East 11<sup>th</sup> Drive, Uptown Bonifacio 1634 Taguig City, Metro Manila, Philippines**
5. Company's telephone number, including area code **(632) 8887 5433**
6. Company's official website **<https://www.pruifeuk.com.ph>**
7. Former name, former address, and former fiscal year, if changed since last report **N/A**

## ANNUAL CORPORATE GOVERNANCE REPORT

COMPLIANT/ NON- COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
<b>The Board's Governance Responsibilities</b>		
<b>Principle 1:</b> The Company should be headed by a competent, working board to foster the long-term success and sustainability of the corporation in a manner consistent with its corporate objectives.		
<b>Recommendation 1.1</b>		
1. Board is composed of directors with collective working knowledge, experience or expertise that is relevant to the Company's industry/sector.	<b>COMPLIANT</b>  <i>Provide information or a link/reference to a document containing information on the following:</i>  1. <i>Academic qualifications, industry knowledge, professional experience, expertise and relevant trainings of directors</i>  2. <i>Qualification standards for directors to facilitate the selection of potential nominees and to serve as benchmark for the evaluation of its performance</i>	
2. Board has an appropriate mix of competence and expertise.	<b>COMPLIANT</b>  The Board is composed of veterans in the insurance industry and experts in business, law, technology, corporate governance, risk management, and sustainability.	
3. Directors remain qualified for their positions individually and collectively to enable them to fulfill their roles and responsibilities and respond to the needs of the organization.	<b>COMPLIANT</b>  The profiles of the directors, which include their academic qualifications and professional experience, are available in the <a href="#">website</a> of Pru Life UK and in the 2025 Annual Report, under the Sub-section entitled "Board of Directors" under the Section on "Corporate Governance". The 2025 Annual Report also discloses the training and continuing education programs attended by the Board of Directors for the year.	

		<a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/board-of-directors/">https://www.prulifeuk.com.ph/en/know-more-about-pru/board-of-directors/</a>  <a href="https://www.prulifeuk.com.ph/en/annual-reports/">https://www.prulifeuk.com.ph/en/annual-reports/</a>  The qualification standards and disqualifications for each director are provided in Section I.A.2 of the Manual on Corporate Governance, which may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a> .	
<b>Recommendation 1.2</b>			
1. Board is composed of a majority of non-executive directors.	<b>COMPLIANT</b>	<i>Identify or provide a link/reference to a document identifying the directors and the type of their directorships.</i>  56% (5 out of 9) of the directors of Pru Life UK are independent non-executive directors, as disclosed in the amended 2025 General Information Sheet and the 2025 Annual Report.  <a href="https://www.prulifeuk.com.ph/en/annual-reports/">https://www.prulifeuk.com.ph/en/annual-reports/</a>  The GIS may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a> .	
<b>Recommendation 1.3</b>			
1. Company provides in its Board Charter or Manual on Corporate Governance a policy	<b>COMPLIANT</b>	<i>Provide a link or reference to the Company’s Board Charter or Manual on Corporate Governance relating to its policy on training of directors.</i>  Pru Life UK’s policy on the training of directors is provided in Section I.A.3.9 of the Manual on Corporate Governance. Directors are provided	

<p>on training of directors.</p>		<p>with ongoing development opportunities that educate and inform them on issues that are of strategic importance to Pru Life UK, including developments in the business and regulatory environments and emerging risks relevant to Pru Life UK.</p> <p>The Manual on Corporate Governance may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
<p>2. Company provides in its Board Charter or Manual on Corporate Governance an orientation program for first time directors.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide information or a link/reference to a document containing information on the orientation program and trainings of directors for the previous year, including the number of hours attended and topics covered.</i></p> <p>Section I.A.3.8 of the Manual on Corporate Governance provides that all new members of the Board of Directors shall be provided with an orientation program. Section I.A.3.9 of the Manual on Corporate Governance provides that directors will be provided annually with ongoing development opportunities that educate and inform them on issues that are of strategic importance to the Company, including developments in the business and regulatory environments and emerging risks relevant to the Company. These annual Board Education Sessions are scheduled separately from the regular Board and Committee meetings.</p>	
<p>3. Company has relevant annual continuing training for all directors.</p>	<p><b>COMPLIANT</b></p>	<p>The Manual on Corporate Governance may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	

		<p>The 2025 Annual Report, in the Sub-section entitled “Board of Directors” under the Section on “Corporate Governance”, enumerates the training and continuing education programs attended by the Directors for the year.</p> <p><a href="https://www.pru.life.uk.com.ph/en/annual-reports/">https://www.pru.life.uk.com.ph/en/annual-reports/</a></p> <p>The Board of Directors attended the following Board Education Sessions organized by Pru Life UK:</p> <table border="1" data-bbox="826 582 1704 863"> <thead> <tr> <th data-bbox="826 582 999 624">Date</th> <th data-bbox="999 582 1317 624">Topic</th> <th data-bbox="1317 582 1704 624">Presenter</th> </tr> </thead> <tbody> <tr> <td data-bbox="826 624 999 743">29 August 2025</td> <td data-bbox="999 624 1317 743">Life Insurance Operations</td> <td data-bbox="1317 624 1704 743">Victor Español, Insurance Institute of Asia and the Pacific</td> </tr> <tr> <td data-bbox="826 743 999 863">17 October 2025</td> <td data-bbox="999 743 1317 863">Related Party Transactions and Conflicts of Interest</td> <td data-bbox="1317 743 1704 863">Atty. Katrina De Castro</td> </tr> </tbody> </table> <p>Imelda C. Tiongson also attended the 12<sup>th</sup> SEC Corporate Governance Forum on 21 November 2025. Kenneth Rappold completed the Corporate Governance Orientation Program of the Institute of Corporate Directors on 5-6 August 2025.</p> <p>Prudential Group-affiliated Directors (Sanjay Chakrabarty, Kenneth Rappold, Sanchit Maini and Francis Ortega) also complete mandatory training courses on Group Compliance Standards, anti-bribery and corruption, conflicts of interest, anti-money laundering and terrorism financing, and Speak Out/whistleblowing.</p>	Date	Topic	Presenter	29 August 2025	Life Insurance Operations	Victor Español, Insurance Institute of Asia and the Pacific	17 October 2025	Related Party Transactions and Conflicts of Interest	Atty. Katrina De Castro	
Date	Topic	Presenter										
29 August 2025	Life Insurance Operations	Victor Español, Insurance Institute of Asia and the Pacific										
17 October 2025	Related Party Transactions and Conflicts of Interest	Atty. Katrina De Castro										
<p><b>Recommendation 1.4</b></p>												

<p>1. Board has a policy on board diversity</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide information on or a link/reference to a document containing information on the Company’s board diversity policy.</i></p> <p><i>Indicate gender composition of the Board.</i></p> <p>Pru Life UK’s policy on board diversity is disclosed in Section I.A.3.7 of the Manual on Corporate Governance and Section 5 of the Governance, Nomination and Sustainability Committee Charter. These documents may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p> <p>The Board is composed of executive, non-executive, and independent directors, with independent directors holding key leadership roles across the Board Committees, including the Audit, Risk, Governance, Nomination and Sustainability, and Remuneration Committees. This composition supports an appropriate balance of independence, oversight, and executive perspective in the discharge of the Board’s responsibilities.</p> <p>The Governance, Nomination and Sustainability Committee assists the Board in overseeing the selection, qualification, and appointment of directors, taking into account the skills, experience, and expertise required to support Pru Life UK’s strategic direction and risk profile, in accordance with applicable regulatory requirements.</p> <p>In reviewing Board composition, the Committee considers the overall mix of competencies and backgrounds represented on the Board, including experience across relevant industries and functions, to promote effective deliberation and decision-making.</p>	
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		<p>In addition, of Pru Life UK’s 9 directors, 4 are women and 5 are men. The 4 female directors are all independent directors.</p> <p>This information is disclosed in the amended 2025 General Information Sheet, the 2025 Annual Report under the Sub-section entitled “Board of Directors” under the Section on “Corporate Governance”, and the <a href="#">website</a> of Pru Life UK.</p> <p><a href="https://www.prulifeuk.com.ph/en/annual-reports/">https://www.prulifeuk.com.ph/en/annual-reports/</a></p> <p>The GIS may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p> <p>The Chairperson of the Board, Atty. Angelica H. Lavares, is a female independent director.</p> <p><a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/board-of-directors/">https://www.prulifeuk.com.ph/en/know-more-about-pru/board-of-directors/</a></p>	
<b>Recommendation 1.5</b>			
1. Board is assisted in its duties by a Corporate Secretary.	<b>COMPLIANT</b>	<i>Provided information on or a link/reference to a document containing information on the Corporate Secretary, including his/her name, qualifications, duties and functions.</i>	
2. Corporate Secretary is a separate individual from the Compliance Officer.	<b>COMPLIANT</b>	The duties and functions of the Corporate Secretary are specified in the following:	
3. Corporate Secretary is not a member of the Board of Directors.	<b>COMPLIANT</b>	<ol style="list-style-type: none"> <li>1. Article IV, Section 5 of the By-laws</li> <li>2. Section I.E of the Manual on Corporate Governance</li> <li>3. Section 3.d of the Audit Committee Terms of Reference</li> </ol>	

		<ol style="list-style-type: none"> <li>4. Section 8 of the Governance, Nomination and Sustainability Committee Charter</li> <li>5. Section 7 of the Related Party Transactions Committee Charter</li> <li>6. Section 7 of the Remuneration Committee Charter</li> <li>7. Section 7 of the Risk Committee Charter</li> </ol> <p>The By-Laws, Manual on Corporate Governance, and Charters may be viewed at the link below, under “2025 disclosures and source documents”:</p> <p><a href="https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a></p> <p>The profile of the Corporate Secretary may be viewed on the <a href="#">website</a> of Pru Life UK.</p> <p><a href="https://www.pruifeuk.com.ph/en/know-more-about-pru/board-of-directors/">https://www.pruifeuk.com.ph/en/know-more-about-pru/board-of-directors/</a></p> <p>Additional information on the Corporate Secretary is available in the “Profiles of Corporate Officers” file under “2025 disclosures and source documents” at <a href="https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p> <p>As may be seen in the above documents and in the General Information Sheet, the Corporate Secretary, Atty. Ma. Donna A. Mendoza, is not a member of the Board of Directors and is a separate individual from the Compliance Officer.</p>	
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		The GIS may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a> .	
4. Corporate Secretary attends training/s on corporate governance.	<b>COMPLIANT</b>	<p><i>Provide information or a link/reference to a document containing information on the corporate governance training attended, including number of hours and topics covered.</i></p> <p>The Corporate Secretary completed the Professional Directors’ Program of the Institute of Corporate Directors from September 8-9, 14-15, 21-22, 28, and November 24, 2022 from 8:00 am to 12:00nn (32 hours).</p> <p>For 2025, the Corporate Secretary attended the Finance for Directors course of the Institute of Corporate Directors held on 7-8 April 2025, a 7-hour training course.</p>	
<b>Recommendation 1.6</b>			
1. Board is assisted by a Compliance Officer.	<b>COMPLIANT</b>	<i>Provide information on or a link/reference to a document containing information on the Compliance Officer, including his/her name, position, qualifications, duties and functions.</i>	
2. Compliance Officer has a rank of Vice President or an equivalent position with adequate structure and authority in the corporation.	<b>COMPLIANT</b>	<p>As may be seen in the amended 2025 General Information Sheet and the 2025 Annual Report, under the Section on “Corporate Officers”, the Compliance Officer, Atty. Katrina G. de Castro, has the rank of Senior Vice President and is not a member of the Board of Directors.</p> <p>The GIS may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
3. Compliance Officer is not a member of the board.	<b>COMPLIANT</b>		

		<p>The duties and functions of the Compliance Officer are specified in Article IV, Section 7 of the By-Laws and Section I.F of the Manual on Corporate Governance. The By-Laws and Manual on Corporate Governance may be viewed at the link below, under “2025 disclosures and source documents”:</p> <p><a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a></p> <p>The profile of the Compliance Officer may be viewed on the <a href="#">website</a> of Pru Life UK.</p> <p><a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/board-of-directors/">https://www.prulifeuk.com.ph/en/know-more-about-pru/board-of-directors/</a></p> <p>Additional information on the Compliance Officer is available in the “Profiles of Corporate Officers” file under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
<p>4. Compliance Officer attends training/s on corporate governance.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide information or a link/reference to a document containing information on the corporate governance training attended, including number of hours and topics covered.</i></p> <p>The Compliance Officer attended the Corporate Governance Orientation Program conducted by the Institute of Corporate Directors on 5 and 6 August 2025. The program ran for a total of 6 hours.</p>	
<p><b>Principle 2:</b> The fiduciary roles, responsibilities and accountabilities of the Board as provided under the law, the Company’s articles and by-laws, and other legal pronouncements and guidelines should be clearly made known to all directors as well as to stockholders and other stakeholders.</p>			

**Recommendation 2.1**

1. Directors act on a fully informed basis, in good faith, with due diligence and care, and in the best interest of the Company.

**COMPLIANT**

*Provide information on or reference to a document containing information on how the directors performed their duties (can include board resolutions, minutes of meetings).*

Section 1 of the Board Charter specifically provides that the Board shall act on a fully informed basis, in good faith, with due diligence and care and in the best interest of Pru Life UK and its shareholders.

Section I.A.3.6 of the Manual on Corporate Governance provides that as soon as practicable after a director becomes aware of any matter that gives rise or is likely to give rise to a conflict of interest in the discharge of such director’s duties, the director must disclose the matter by giving written notice of the matter to each of the other directors. Under such circumstances, the director should abstain himself/herself from participating in further discussions or voting on such matters where there exists conflict of interest.

The Board Charter and the Manual on Corporate Governance may be viewed under “2025 disclosures and source documents” at <https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/>.

The undersigned directors and officers attest that the Board, during its meetings, acts on a fully informed basis, in good faith, with due diligence and care, and in the best interest of Pru Life UK through careful review and active deliberation of the matters reported to or presented for approval of the Board. Further, directors with a conflict of interest in transactions affecting Pru Life UK have abstained from taking part in the deliberations for the same during the Board meetings.

		The undersigned Corporate Secretary attests that (a) meeting materials for all regular meetings are provided at least one week before the meeting, and (b) meeting materials for all special meetings are provided as soon as available before the date of the meeting to allow directors sufficient time to review and to assist them in their decision-making.	
<b>Recommendation 2.2</b>			
1. Board oversees the development, review, and approval of the Company's business objectives and strategy.	<b>COMPLIANT</b>	<p><i>Provide information or a link/reference to a document containing the information on how the directors performed the function (can include board resolutions, minutes of meetings).</i></p> <p><i>Indicate frequency of review of business objectives and strategy.</i></p>	
2. Board oversees and monitors the implementation of the Company's business objectives and strategy in order to sustain the Company's long-term viability and strength.	<b>COMPLIANT</b>	<p>Section 1 of the Board Charter specifically provides that the Board shall oversee the development, review and approval of Pru Life UK's business objectives and strategy and shall oversee and monitor the implementation of the business objectives and strategy to sustain Pru Life UK's long-term viability and strength.</p> <p>The Board reviews and approves Pru Life UK's business plan annually, during the first regular meeting of the year. Please see the item entitled "Business Updates and Financial Highlights and Approval of the 2025 Business Plan" in the minutes of the 2 April 2025 Board meeting, which was the first regular meeting of the Board of Directors for the year 2025.</p> <p>Senior officers report the performance of Pru Life UK to the Board quarterly. Please see the items entitled "Business Updates and Financial Highlights", "Investment Committee Report", and "Asset and Liability Committee" in the minutes of the regular meetings of the Board of Directors.</p>	

		<p>In 2025, the Board reviewed and approved Pru Life UK’s business plan and strategic initiatives, including financial targets and key action plans to support the achievement of its objectives.</p> <p>The Board monitored the implementation of these strategies through regular updates on business performance, including financial and operational results, key performance indicators, and management action plans addressing identified gaps and business challenges. In the course of its deliberations, the Board discussed industry developments, business performance trends, and emerging risks, and provided guidance to Management on strategic priorities, including initiatives relating to distribution and product development.</p> <p>Dedicated strategy discussions and workshops were conducted to facilitate deeper engagement by the Board on Pru Life UK’s long-term direction, enabling the Board to provide informed oversight and constructive challenge to Management.</p> <p>The minutes may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
<b>Recommendation 2.3</b>			
<p>1. The Board is headed by a competent and qualified Chairperson.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide information or reference to a document containing information on the Chairperson, including his/her name and qualifications.</i></p> <p>The profile and qualifications of Atty. Angelica H. Lavares, are available in the 2025 Annual Report under the Sub-section entitled “Board of Directors” under the Section on “Corporate Governance” and may be viewed in the <a href="https://www.prulifeuk.com.ph/en/annual-reports/">website</a> of Pru Life UK:</p> <p><a href="https://www.prulifeuk.com.ph/en/annual-reports/">https://www.prulifeuk.com.ph/en/annual-reports/</a></p>	

		<a href="https://www.pruifeuk.com.ph/en/know-more-about-pru/board-of-directors/">https://www.pruifeuk.com.ph/en/know-more-about-pru/board-of-directors/</a>	
<b>Recommendation 2.4</b>			
1. Board ensures and adopts an effective succession planning program for directors, key officers and management.	<b>COMPLIANT</b>	<p><i>Disclose and provide information on or a link/reference to a document containing information on the Company’s succession planning and retirement policies and programs, and its implementation.</i></p> <p>Under Section 1.E of the Board Charter, the Board has the duty to adopt an effective succession planning program for directors, key officers and Management, including the policies on the retirement age of directors and key officers and for appointing, training, fixing the compensation of, and where appropriate, replacing senior management.</p>	
2. Board adopts a policy on the retirement of directors and key officers.	<b>COMPLIANT</b>	<p>The Succession and Retirement Policy for the Board of Directors is disclosed in I.A.3.12 of the Manual on Corporate Governance.</p> <p>The Board Charter and the Manual on Corporate Governance may be viewed under “2025 disclosures and source documents” at <a href="https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p> <p>Pru Life UK’s Succession Policy for its key employees is available on the <a href="#">website</a>. The Policy provides that the appointment of the CEO and senior management is subject to the confirmation of the Board.</p> <p>The Succession Policy is available at the link below:  <a href="https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/">https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/</a></p>	

		<p>The retirement age of key officers is 60 years old. A key officer who has reached age 50 and has completed at least 10 years of service may opt for early retirement. The service of a key officer may be extended by Pru Life UK beyond his/her retirement date but not beyond age 65. Such deferred retirement shall be on a case-by-case and yearly extension basis.</p> <p>The Board continued to oversee succession planning for key roles, including critical and senior management positions, through periodic updates presented to the relevant Committees. Efforts are ongoing to further enhance the articulation of succession pipelines and readiness to support leadership continuity and long-term performance.</p>	
<b>Recommendation 2.5</b>			
<p>1. Board formulates and adopts a policy specifying the relationship between remuneration and performance of key officers and board members.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide information on or a link/reference to a document containing information on the Company’s remuneration policy and its implementation, including the relationship between remuneration and performance.</i></p> <p>Under Section 1.K of the Board Charter, the Board must adopt a policy specifying the relationship between remuneration and performance of key officers and the board members aligned with the long-term interests of Pru Life UK.</p>	
<p>2. Board aligns the remuneration of key officers and board members with long-term interests of the Company.</p>	<p><b>COMPLIANT</b></p>	<p>The Board Charter may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p> <p>On 2 April 2025, the Remuneration Committee and the Board reviewed and approved the components of the rewards or compensation package of senior management as presented by Ms. Rashelle Cejo, the Corporation’s Chief Human Resources Officer at the time. This</p>	

		<p>compensation package rewards employee performance against the achievement of business results, excellence in delivery, teamwork and behaviors that reflect the values of the business. It has a variable component that depends on the performance of both Pru Life UK and the individual employee. The performance objectives of key officers consider the long- and short-term strategies of Pru Life UK.</p> <p>Directors do not receive any compensation as director, except that independent directors receive fees for actual attendance at meetings of the Board and Board committees.</p>	
<p>3. Directors do not participate in discussions or deliberations involving his/her own remuneration.</p>	<b>COMPLIANT</b>	<p>Section I.A.3.11 of the Manual on Corporate Governance provides that directors shall not participate in the determination of their compensation.</p> <p>The Manual on Corporate Governance may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p> <p>The payment of directors’ fees to the independent non-executive directors for attending meetings of the Board and Board committees was approved by the shareholders of Pru Life UK on 18 June 2020. The minutes of this meeting is available at “2025 disclosures and source documents – Others” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
<b>Recommendation 2.6</b>			
<p>1. Board has a formal and transparent board nomination and election policy.</p>	<b>COMPLIANT</b>	<p><i>Provide information or reference to a document containing information on the Company’s nomination and election policy and process and its implementation, including the criteria used in selecting new directors,</i></p>	

<p>2. Board nomination and election policy is disclosed in the Company’s Manual on Corporate Governance.</p>	<p><b>COMPLIANT</b></p>	<p><i>how the shortlisted candidates and how it encourages nominations from shareholders.</i></p> <p><i>Provide proof if minority shareholders have a right to nominate candidates to the board.</i></p>	
<p>3. Board nomination and election policy includes how the Company accepts nominations from minority shareholders.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide information if there was an assessment of the effectiveness of the Board’s processes in the nomination, election or replacement of a director.</i></p> <p>The nomination and election policy of Pru Life UK, including the process and criteria for the selection and appointment of directors, is in Section I.A.3.1 of the Manual on Corporate Governance and in Section 4 of the Governance, Nomination and Sustainability Committee Charter. As indicated in said documents, the Governance, Nomination and Sustainability Committee must consider candidates from all sources, including nominations from minority shareholders (if any) and recommendations from third party professionals engaged to conduct a search, to deliver a gender-balanced slate of diverse and equally qualified potential candidates. The procedure for the election of directors is specified in Article III, Section 2 of the By-laws. The Board follows this procedure in the nomination and election of directors.</p>	
<p>4. Board nomination and election policy includes how the board reviews nominated candidates.</p>	<p><b>COMPLIANT</b></p>	<p>The By-Laws, Governance, Nomination and Sustainability Committee Charter, and Manual on Corporate Governance may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
<p>5. Board nomination and election policy includes an assessment of the effectiveness of the Board’s processes in the nomination, election or replacement of a director.</p>	<p><b>COMPLIANT</b></p>	<p>Under the Governance, Nomination and Sustainability Committee Charter, the Governance, Nomination and Sustainability Committee</p>	
<p>6. Board has a process for identifying the quality of directors that is aligned with</p>	<p><b>COMPLIANT</b></p>		

<p>the strategic direction of the Company.</p>		<p>shall, on an annual basis, assess the size and composition of the Board and the required qualifications of the directors in light of the operating requirements and strategic direction of Pru Life UK. The Governance, Nomination and Sustainability Committee Charter also requires the Committee to oversee the periodic performance evaluation of the Board and its Committees as well as executive management and conduct an annual self-evaluation of its performance.</p> <p>The undersigned Corporate Secretary attests that in its meeting held on 26 November 2025, the Governance, Nomination and Sustainability Committee reviewed and assessed the effectiveness of the Board’s processes in the nomination, election, or replacement of a director.</p>	
<b>Recommendation 2.7</b>			
<p>1. Board has overall responsibility in ensuring that there is group-wide policy and system governing related party transactions (RPTs) and other unusual or infrequently occurring transactions.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide information on or reference to a document containing the Company’s policy on related party transactions, including policy on review and approval of significant RPTs.</i></p> <p><i>Identify transactions that were approved pursuant to the policy.</i></p> <p>The policy of Pru Life UK with respect to related party transactions is provided in the Related Party Transactions Policy. Under this Policy, the term “related parties” covers Pru Life UK’s subsidiaries, as well as affiliates and special purpose entities that the Company exerts direct/indirect control over or that exerts significant influence over the Company, its Board members, officers, shareholders and related interests, and their Close Family Members, as well as Corresponding Persons in Affiliated Companies. This shall also include such other person or juridical entity whose interests may pose potential conflict with the interest of the Company, hence, is identified as a Related Party.</p>	
<p>2. RPT policy includes appropriate review and approval of material RPTs, which guarantee fairness and transparency of the transactions.</p>	<p><b>COMPLIANT</b></p>		

<p>3. RPT policy encompasses all entities within the group, taking into account their size, structure, risk profile, and complexity of operations.</p>	<p><b>COMPLIANT</b></p>	<p>The Board has created a Related Party Transactions Committee, which is made up of entirely independent directors, to oversee the review and evaluation of material related party transactions (“RPTs”).</p> <p>Under Section 4.b and 4.c of the Related Party Transactions Committee Charter, the Related Party Transactions Committee must review and evaluate material or significant RPTs to determine whether they are in the best interests of Pru Life UK and its shareholders and to ensure that these are not undertaken on more favorable economic terms to related parties than similar transactions with non-related parties under similar circumstances. The Related Party Transactions Committee must endorse all material or significant RPTs to the Board of Directors for approval.</p> <p>Under Section 1.N and 1.Q of the Board Charter and Section 4.c of the Related Party Transactions Committee Charter, the Board must approve all material RPTs and submit these RPTs for confirmation by majority vote of shareholders in the annual shareholders’ meeting.</p> <p>The Board Charter and Related Party Transactions Committee Charter may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p> <p>The Related Party Transactions Policy may be viewed at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/</a>.</p> <p>The Board of Directors reviewed and approved Pru Life UK’s material related party transactions and confirmed its non-material related party</p>	
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		<p>transactions on 1 April 2025 and 26 August 2025. Material RPTs were also approved by Pru Life UK’s shareholders at the annual shareholders’ meeting held on 26 June 2025. The minutes of these meetings may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
<b>Recommendation 2.8</b>			
<p>1. Board is primarily responsible for approving the selection of Management led by the Chief Executive Officer and the heads of the other control functions (Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive).</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide information on or reference to a document containing the Board’s policy and responsibility for approving the selection of management.</i></p> <p><i>Identify the Management Team appointed.</i></p> <p>Under Article IV, Section 1 of the By-laws, the Board is required to elect the following officers: a) Chairman, b) President, c) Executive Vice Presidents, d) Senior Vice Presidents, e) Vice-Presidents, f) Treasurer, g) Secretary, and h) Compliance Officer.</p> <p>The By-Laws may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p> <p>The undersigned Corporate Secretary attests that the foregoing officers were elected during the organization meeting of the Board of Directors held on 26 June 2025.</p> <p>The officers elected are disclosed in the 2025 General Information Sheet and its amendment, which may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	

		<p>Under Sections 1.I and J of the Board Charter, the Board must approve the selection and assess the performance of the Chief Executive Officer, Chief Risk Officer, Compliance Officer, and Chief Audit Executive taking into account the recommendation of the relevant Board Committees.</p> <p>The Board Charter may be viewed under “2025 disclosures and source documents” at <a href="https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p> <p>The Board has appointed the following:</p> <ol style="list-style-type: none"> <li>1. Chief Executive Officer – Sanjay Chakrabarty</li> <li>2. Chief Audit Executive – Yang Wang</li> <li>3. Chief Risk Officer (Interim) – Johnny Chow</li> <li>4. Chief Compliance Officer – Atty. Katrina G. de Castro</li> </ol>	
<p>2. Board is primarily responsible for assessing the performance of Management led by the Chief Executive Officer (CEO) and the Heads of the other control functions (Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive).</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide information on or reference to a document containing the Board’s policy and responsibility for assessing the performance of management.</i></p> <p><i>Provide information on the assessment process and indicate frequency of assessment of performance.</i></p> <p>Under Sections 1.I and J of the Board Charter, the Board is tasked to select and assess the performance of the Chief Executive Officer, Chief Risk Officer, Chief Compliance Officer, and Chief Audit Executive, taking into account the recommendation of the relevant Board Committees.</p>	

		<p>The Board Charter may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p> <p>The Board assesses the performance of the CEO and Management on an annual basis through the Annual Performance Assessment Questionnaire, as well as the Management (including CEO) Performance Assessment Form for 2025.</p> <p>The templates of the Annual Performance Assessment questionnaire and the Management (including CEO) Performance Assessment Form for 2025 may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
<b>Recommendation 2.9</b>			
<p>1. Board establishes an effective performance management framework that ensures that Management, including the Chief Executive Officer performance is at par with the standards set by the Board and Senior Management.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide information on or link/reference to a document containing the Board’s performance management framework for management and personnel.</i></p> <p>Under Section 1.J of the Board Charter, the Board is tasked to adopt a performance management framework to ensure that performance standards are met by Management and all other employees.</p> <p>The Board Charter may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	

<p>2. Board establishes an effective performance management framework that ensures that personnel's performance is at par with the standards set by the Board and Senior Management.</p>	<p><b>COMPLIANT</b></p>	<p>During the 2 April 2025 meetings of the Remuneration Committee and the Board, the People Review Process, which is the performance management framework used by the Corporation for 2025, was approved by the Remuneration Committee and the Board.</p>	
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**Recommendation 2.10**

<p>3. Board oversees that an appropriate internal control system is in place.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide information on or link/reference to a document showing the Board's responsibility for overseeing that an appropriate internal control system is in place and what is considered in the internal control system.</i></p> <p>Under Section 1.H of the Board Charter, the Board has the duty of reviewing the adequacy and the integrity of Pru Life UK's internal control systems and management information systems including systems for compliance with the Insurance Code and other applicable laws, regulations, rules, directives and guidelines and monitoring and managing potential conflicts of interest of Management, Board members and shareholders. The Audit Committee, under Section 4.c.iii of its Terms of Reference, has the duty of reviewing the framework and effectiveness of Pru Life UK's systems of internal control, which includes financial reporting, risk management including its Material Models, the adequacy of resources, qualifications and experience of accounting, internal audit, compliance and financial reporting staff and their training programs.</p> <p>Pru Life UK's policy with respect to conflicts of interest is incorporated in its Related Party Transactions Policy.</p>	
<p>4. The internal control system includes a mechanism for monitoring and managing potential conflict of interest of the Management, members and shareholders.</p>	<p><b>COMPLIANT</b></p>	<p>The Board, through the Audit Committee, continued to oversee the effectiveness of the Pru Life UK's internal control environment through regular review of audit reports, control assessments, and progress of remediation actions. These reviews supported the Board's assessment that, for 2025, Pru Life UK's material controls and risk management systems were operating effectively in all material respects, while areas for improvement identified through audits and incidents were actively addressed.</p>	

		<p>The Sub-section entitled “Compliance and Risk Management” under the Section on “Corporate Governance” of the 2025 Annual Report provides further information on how the internal control system was implemented in 2025.</p> <p>The Board Charter and the Terms and Reference of the Audit Committee may be viewed under “2025 disclosures and source documents” at <a href="https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p> <p>The Related Party Transactions Policy may be viewed at <a href="https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/">https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/</a>.</p> <p>The 2025 Annual Report may be viewed at <a href="https://www.pruifeuk.com.ph/en/annual-reports/">https://www.pruifeuk.com.ph/en/annual-reports/</a></p>	
5. Board approves the Internal Audit Charter.	<b>COMPLIANT</b>	<p><i>Provide reference or link to the Company’s Internal Audit Charter.</i></p> <p>The Audit Committee and the Board of Directors approved and adopted the Group-wide Internal Audit Charter in their respective meetings held on 1 April 2025 and 2 April 2025.</p> <p>The Group-wide Internal Audit Charter may be viewed under “2025 disclosures and source documents” at <a href="https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
<b>Recommendation 2.11</b>			
1. Board oversees that the Company has in place a sound	<b>COMPLIANT</b>	<i>Provide information on or a link/reference to a document showing the Board’s oversight responsibility on the establishment of a sound</i>	

<p>enterprise risk management (ERM) framework to effectively identify, monitor, assess and manage key business risks.</p>		<p><i>enterprise risk management framework and how the Board was guided by the framework.</i></p> <p><i>Provide proof of effectiveness of risk management strategies, if any.</i></p>	
<p>2. The risk management framework guides the Board in identifying units/business lines and enterprise-level risk exposures</p>	<p><b>COMPLIANT</b></p>	<p>Under Section 1.C of the Board Charter, the Board must oversee that a sound enterprise risk management framework is in place to effectively identify, monitor, assess and manage key business risks. Further, under Section 4 of the Risk Committee Charter, the Risk Committee must develop a formal enterprise risk management plan and oversee the implementation of the enterprise risk management plan through an Executive Risk Committee. The Board has approved the adoption of the Group Risk Framework following the retirement of the Pru Life UK Risk Framework.</p> <p>In 2025, the Board, through the Risk Committee, continued its oversight of enterprise risks through regular review of key risk updates, risk appetite metrics, financial risk dashboards, and incident reports. These were monitored within the Pru Life UK’s enterprise risk management framework, with mitigation measures implemented and periodically reviewed. Risk exposures were generally maintained within the Pru Life UK’s defined risk appetite, while areas of focus, including people, technology, and operational risks, were actively monitored and addressed through ongoing management actions.</p> <p>The Board, through the Risk Committee, also maintained oversight of technology-related risks, including cybersecurity, data protection, and system resilience. Updates on cyber controls, system enhancements, and operational risks arising from manual processes were regularly presented, with continued emphasis on strengthening technology risk reporting and mitigation.</p>	

		<p>The Section on “Risk Management (Key Risks)” in the 2025 Annual Report provides more detailed information on Pru Life UK’s risk management strategies.</p> <p>Further, as indicated in the Sub-section entitled “Compliance and Risk Management” under the Section on “Corporate Governance” of the 2025 Annual Report, the Board conducted a review of Pru Life UK’s material controls (including operational and compliance controls), internal controls and risk management systems and confirmed the adequacy thereof. The Board also acknowledged the Business Controls Report sponsored by the President and CEO, which demonstrated that Pru Life UK remains largely compliant with policy and regulatory expectations, and have shown improvement as evidenced by the high proportion of effective individual controls, increase in the number of issues closed, low-rated and closed policy breaches, and no major regulatory observations.</p> <p>The Board Charter and the Risk Committee Charter may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a></p> <p>The 2025 Annual Report may be viewed at <a href="https://www.prulifeuk.com.ph/en/annual-reports/">https://www.prulifeuk.com.ph/en/annual-reports/</a></p>	
<b>Recommendation 2.12</b>			
1. Board has a Board Charter that formalizes and clearly states its roles,	<b>COMPLIANT</b>	<i>Provide link to the Company’s website where the Board Charter is disclosed.</i>	

responsibilities and accountabilities in carrying out its fiduciary duties		The Board Charter is available on the Pru Life UK website and may be accessed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a> .	
2. Board Charter serves as a guide to the directors in the performance of their functions.	<b>COMPLIANT</b>	The Board reviews its charter at least once annually to address any gaps that are identified. In 2025, the Board Charter was reviewed by the Board on 2 April 2025.	
3. Board Charter is publicly available and posted on the Company’s website.	<b>COMPLIANT</b>		
<b>Principle 3:</b> Board committees should be set up to the extent possible to support the effective performance of the Board’s functions, particularly with respect to audit, risk management, related party transactions, and other key corporate governance concerns, such as nomination and remuneration. The composition, functions and responsibilities of all committees established should be contained in a publicly available Committee charter.			
<b>Recommendation 3.1</b>			
1. Board establishes board committees that focus on specific board functions to aid in the optimal performance of its roles and responsibilities.	<b>COMPLIANT</b>	<i>Provide information or a link/reference to a document containing information on all the board committees established by the Company.</i>  The Manual on Corporate Governance identifies the board committees that have been established by the Board. These are the Audit Committee, Governance, Nomination and Sustainability Committee, Related Party Transactions Committee, Remuneration Committee, and Risk Committee. The Manual on Corporate Governance and the charters of the different Board Committees may be viewed under “2025 disclosures and source documents” at	

		<a href="https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a> .	
<b>Recommendation 3.2</b>			
1. Board establishes an Audit Committee to enhance its oversight capability over the Company's financial reporting, internal control system, internal and external audit processes, and compliance with applicable laws and regulations.	<b>COMPLIANT</b>	<p><i>Provide information on or a link/reference to a document containing information on the Audit Committee, including its functions.</i></p> <p><i>Indicate if it is the Audit Committee's responsibility to recommend the appointment and removal of the Company's external auditor.</i></p> <p>Information on the Audit Committee, including its functions, is provided in the Terms of Reference of the Audit Committee.</p> <p>Under Section 4.c.iv.a of the Terms of Reference, the Audit Committee is primarily responsible for recommending the appointment and removal of Pru Life UK's external auditor.</p> <p>The Terms of Reference of the Audit Committee may be viewed under "2025 disclosures and source documents" at <a href="https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
2. Audit Committee is composed of at least three appropriately qualified non-executive directors, the majority of whom, including the Chairman, is independent.	<b>COMPLIANT</b>	<p><i>Provide information on or a link/reference to a document containing information on the members of the Audit Committee, including their qualifications and type of directorship.</i></p> <p>The Audit Committee is composed of four non-executive independent directors, including the Chairperson.</p> <p>The Sub-section entitled "The Board of Directors" under the Section on "Corporate Governance", in the 2025 Annual Report contains</p>	

		<p>information on the members of the Audit Committee and their qualifications and type of directorship.</p> <p><a href="https://www.pruifeuk.com.ph/en/know-more-about-pru/our-growth/">https://www.pruifeuk.com.ph/en/know-more-about-pru/our-growth/</a>  <a href="https://www.pruifeuk.com.ph/en/annual-reports/">https://www.pruifeuk.com.ph/en/annual-reports/</a></p>	
<p>3. All the members of the Audit Committee have relevant background, skills, and/or experience in the areas of accounting, auditing and finance.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide information or a link/reference to a document containing information on the background, knowledge, skills, and/or experience of the members of the Audit Committee.</i></p> <p>The members of the Audit Committee have extensive background and experience in the financial industry:</p> <p>Maria Cristina R. Opinion is the President and CEO of BNEXT, Inc., a value consulting company focused on helping companies achieve and sustain their digital transformation, and is a Board Member of Acquisition Apps, Inc. Previously, she was the Group Chief Information Officer of JG Summit Holdings, Inc. and the Senior Vice President for IT of SM Investments, Corp. She has more than thirty years of experience in Digital Transformation and Technology Innovation, encompassing Enterprise Applications, Shared Service Operations, Hybrid Infrastructure and Platforms, Cyber Security, Business Continuity, and Governance, providing enterprises with valuable solutions that provide fast and tangible results balanced with change and risk management necessary for today’s digital economy.</p> <p>Marife B. Zamora is a Board Director of PLDT, Inc., Chairman of the Board of Willis Towers Watson Insurance Brokers, Inc., President of Arzam Logistics Inc., Independent Board Director of Cemex Holdings Philippines Inc., Independent Director of SM Investments Corporation, and Board Director of MediaQuest Holdings Inc. She is the co-founder of the Filipina CEO Circle and a former President of the University of the Philippines Sigma Delta Phi Alumnae Association.</p>	

		<p>She was Chairman of Convergys Philippines and Managing Director for Asia Pacific, Europe, Middle East, Africa for Convergys Corporation and served as the first country manager of Convergys Philippines, setting up its first contact center in 2003 and leading its growth as the country's largest private employer. Prior to this, Ms. Zamora served as Managing Director of Headstrong Phils., a digital technology consultancy and outsourcer. She was with IBM Philippines where she held a number of sales, marketing, and management positions during her 18-year tenure with the company.</p> <p>Imelda C. Tiongson is the CEO-President of OPAL Portfolio Investments (SPV-AMC) Inc. Prior to this, she was a traditional banker for over 20 years, holding senior management positions in National Australia Bank and Philippine National Bank. Ms. Tiongson is also a Board Trustee of several business associations, including the Institute of Corporate Directors, where she lectures on Governance, Audit and Risk Management. She is also a Lecturer at Ateneo Graduate School of Business on Corporate Finance and Mergers/Acquisitions. She was also involved in drafting several business regulations, including the Revised Corporation Code, the Financial Rehabilitation and Insolvency Act and numerous regulations involving Digitalization. Further, she was also part of the Philippine Central Bank's Open Finance Oversight Committee Transition Group. As part of her training, she has also completed a Masterclass in Audit and Risk by World Bank IFC in 2016.</p> <p>Angelica H. Lavares has been in the banking industry since 1999. She was previously Executive Vice President and Head, Strategic Support Group, of Bank of Commerce and Senior Vice President and Chief Legal Counsel, Chief Compliance Officer, and Assistant Corporate Secretary of Metropolitan Bank &amp; Trust Company.</p>	
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		<p>The members of the Audit Committee have also either completed or teach courses under the Corporate Governance Orientation Program of the Institute of Corporate Directors, which includes a module on the Audit Committee.</p> <p>The Sub-section entitled “The Board of Directors” under the Section on “Corporate Governance” in the 2025 Annual Report contains more information on the background and experience of the Board of Directors, including the members of the Audit Committee.  <a href="https://www.pruifeuk.com.ph/en/annual-reports/">https://www.pruifeuk.com.ph/en/annual-reports/</a></p>	
4. The Chairman of the Audit Committee is not the Chairman of the Board or any other Committee.	<b>COMPLIANT</b>	<p><i>Provide information on or a link/reference to a document containing information on the Chairman of the Audit Committee.</i></p> <p>The Chairperson of the Audit Committee, Maria Cristina R. Opinion, was not the Chairperson of the Board or any other Committee.</p> <p>The profile of Ms. Opinion may be viewed on the <a href="#">website</a> of Pru Life UK and in the Sub-section entitled “The Board of Directors” under the Section on “Corporate Governance” in the 2025 Annual Report.  <a href="https://www.pruifeuk.com.ph/en/know-more-about-pru/board-of-directors/">https://www.pruifeuk.com.ph/en/know-more-about-pru/board-of-directors/</a>  <a href="https://www.pruifeuk.com.ph/en/annual-reports/">https://www.pruifeuk.com.ph/en/annual-reports/</a></p>	
<b>Recommendation 3.3</b>			
1. Board establishes a Corporate Governance Committee tasked to assist the Board in	<b>COMPLIANT</b>	<p><i>Provide information on or a link/reference to a document containing information on the Corporate Governance Committee, including its functions.</i></p>	

<p>the performance of its corporate governance responsibilities, including the functions that were formerly assigned to a Nomination and Remuneration Committee.</p>		<p><i>Indicate if the Committee undertook the process of identifying the quality of directors aligned with the Company’s strategic direction, if applicable.</i></p> <p>The Board has established a Governance, Nomination and Sustainability Committee to assist it in the performance of its corporate governance responsibilities. Information on the Governance, Nomination and Sustainability Committee, including its functions, is provided in the Governance, Nomination and Sustainability Committee Charter.</p> <p>The Governance, Nomination and Sustainability Committee assesses the size and composition of the Board and the required qualifications of the directors in light of the operating requirements and strategic direction of Pru Life UK on an annual basis. The Governance, Nomination and Sustainability Committee also assesses the required qualifications of the members of the Shariah Committee of Pru Life UK’s Takaful Window Operations.</p> <p>Governance, Nomination and Sustainability Committee’s mandate includes assisting the Board in fulfilling its oversight responsibilities in relation to Pru Life UK’s commitment to create a sustainable, inclusive, and responsible future for its customers, people, shareholders, and communities. The Governance, Nomination and Sustainability Committee is also tasked to provide external and independent oversight and guidance on its sustainability performance and reporting, and approval as needed, with emphasis on priority and locally-developed sustainability initiatives.</p> <p>In 2025, the Governance, Nomination and Sustainability Committee reviewed and endorsed for Board approval the local Sustainability</p>	
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		<p>Strategy, as well as the appointment of the members of the Corporation’s Shariah Committee.</p> <p>The Governance, Nomination and Sustainability Committee Charter may be viewed under “2025 disclosures and source documents” at <a href="https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
<p>2. Corporate Governance Committee is composed of at least three members, majority of whom should be independent directors.</p>	<b>COMPLIANT</b>	<p><i>Provide information on or a link/reference to a document containing information on the members of the Corporate Governance Committee, including their qualifications and type of directorship.</i></p> <p>The Governance, Nomination and Sustainability Committee is composed of three non-executive independent directors.</p> <p>The Sub-section entitled “The Board of Directors” under the Section on “Corporate Governance”, in the 2025 Annual Report contains information on the members of the Governance, Nomination and Sustainability Committee and their qualifications and type of directorship.</p> <p><a href="https://www.pruifeuk.com.ph/en/annual-reports/">https://www.pruifeuk.com.ph/en/annual-reports/</a></p>	
<p>3. Chairman of the Corporate Governance Committee is an independent director.</p>	<b>COMPLIANT</b>	<p><i>Provide information on or a link/reference to a document containing information on the Chairman of the Corporate Governance Committee.</i></p> <p>The Chairperson of the Governance, Nomination and Sustainability Committee, Marife B. Zamora, is an independent director.</p> <p>The profile of Ms. Zamora may be viewed on the <a href="#">website</a> of Pru Life UK and in the Sub-section entitled “The Board of Directors” under the Section on “Corporate Governance” of the 2025 Annual Report.</p>	

		<a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/board-of-directors/">https://www.prulifeuk.com.ph/en/know-more-about-pru/board-of-directors/</a>  <a href="https://www.prulifeuk.com.ph/en/annual-reports/">https://www.prulifeuk.com.ph/en/annual-reports/</a>	
<b>Recommendation 3.4</b>			
<p>1. Board establishes a separate Board Risk Oversight Committee (BROC) that should be responsible for the oversight of a company's Enterprise Risk Management system to ensure its functionality and effectiveness.</p>	<b>COMPLIANT</b>	<p><i>Provide information on or a link/reference to a document containing information on the Board Risk Oversight Committee (BROC), including its functions.</i></p> <p>Information on the Risk Committee, including its functions, is provided in the Risk Committee Charter.</p> <p>The Risk Committee Charter may be viewed under "2025 disclosures and source documents" at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
<p>2. BROC is composed of at least three members, the majority of whom should be independent directors, including the Chairman.</p>	<b>COMPLIANT</b>	<p><i>Provide information on or a link/reference to a document containing information on the members of the BROC, including their qualifications and type of directorship.</i></p> <p>The Risk Committee is composed of five members, four of whom are independent directors, including the Chairperson. The remaining member is a non-executive director.</p> <p>The Sub-section entitled "The Board of Directors" under the Section on "Corporate Governance" in the 2025 Annual Report contains information on the members of the Risk Committee and their qualifications and type of directorship.</p>	

		<a href="https://www.pruifeuk.com.ph/en/annual-reports/">https://www.pruifeuk.com.ph/en/annual-reports/</a>	
3. The Chairman of the BROC is not the Chairman of the Board or of any other committee.	<b>COMPLIANT</b>	<p><i>Provide information on or a link/reference to a document containing information on the Chairman of the BROC.</i></p> <p>The Chairperson of the Risk Committee, Imelda C. Tiongson, is not the Chairperson of the Board or any other Committee.</p> <p>The profile of Ms. Tiongson may be viewed on the website of Pru Life UK and in the Sub-section entitled “The Board of Directors” under the Section on “Corporate Governance” in the 2025 Annual Report.</p> <p><a href="https://www.pruifeuk.com.ph/en/annual-reports/">https://www.pruifeuk.com.ph/en/annual-reports/</a></p> <p><a href="https://www.pruifeuk.com.ph/en/know-more-about-pru/board-of-directors/">https://www.pruifeuk.com.ph/en/know-more-about-pru/board-of-directors/</a></p>	
4. At least one member of the BROC has relevant thorough knowledge and experience on risk and risk management.	<b>COMPLIANT</b>	<p><i>Provide information on or a link/reference to a document containing information on the background, skills and/or experience of the members of the BROC.</i></p> <p>The Sub-section entitled “The Board of Directors” under the Section on “Corporate Governance” in the 2025 Annual Report contains information on the members of the Risk Committee and their qualifications and type of directorship.</p> <p><a href="https://www.pruifeuk.com.ph/en/annual-reports/">https://www.pruifeuk.com.ph/en/annual-reports/</a></p>	
<b>Recommendation 3.5</b>			

<p>1. The Board establishes a Related Party Transactions (RPT) Committee, which tasked with reviewing all material related party transactions of the Company.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide information on or a link/reference to a document containing information on the Related Party Transactions (RPT) Committee, including its functions.</i></p> <p>Information on the RPT Committee, including its functions, is provided in the RPT Committee Charter.</p> <p>The RPT Committee Charter may be viewed under “2025 disclosures and source documents” at <a href="https://www.pru.lifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.pru.lifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
<p>2. RPT Committee is composed of least three non-executive directors, majority of whom should be independent, including the Chairman.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide information on or a link/reference to a document containing information on the members of the RPT Committee, including their qualifications and type of directorship.</i></p> <p>The RPT Committee is composed of three non-executive independent directors, including the Chairperson.</p> <p>The Sub-section entitled “The Board of Directors” under the Section on “Corporate Governance” in the 2025 Annual Report contains information on the members of the RPT Committee and their qualifications and type of directorship.</p> <p><a href="https://www.pru.lifeuk.com.ph/en/annual-reports/">https://www.pru.lifeuk.com.ph/en/annual-reports/</a></p>	
<p><b>Recommendation 3.6</b></p>			
<p>1. All established committees have Committee Charters stating in plain terms their respective</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide information on or a link/reference to the Company’s committee charters, containing all the required information, particularly the functions of the Committee that is necessary for performance evaluation purposes.</i></p>	

<p>purposes, memberships, structures, operations, reporting process, resources, and other relevant information.</p>		<p>The Charters of the Committees may be accessed at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>:</p> <p>Each Committee Charter includes information on the standards for evaluating the performance of the Committee.</p>	
<p>2. Committee charters provide standards for evaluating the performance of the Committees.</p>	<p><b>COMPLIANT</b></p>	<p>In 2025, the Board Committees actively supported the Board in the discharge of its responsibilities through the review of reports, deliberation of key issues, and endorsement of matters requiring Board approval. This includes oversight of financial reporting, risk management, compliance, governance processes, and remuneration matters, enabling informed and timely Board decision-making.</p>	
<p>3. Committee Charters were fully disclosed on the Company's website.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide the link to the Company's website where the Committee Charters are disclosed.</i></p> <p>The Charters of the Committees are available on the Pru Life UK website and may be accessed at: <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
<p><b>Principle 4:</b> To show full commitment to the Company, the directors should devote the time and attention necessary to properly and effectively perform their duties and responsibilities, including sufficient time to be familiar with the corporation's business.</p>			
<p><b>Recommendation 4.1</b></p>			
<p>1. The Directors attend and actively participate in all meetings of the</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide information on or a link/reference to a document containing information on the process and procedure for</i></p>	

<p>Board, Committees and shareholders in person or through teleconferencing/ videoconferencing conducted in accordance with the rules and regulations of the Commission.</p>		<p><i>teleconferencing/videoconferencing Board and/or committee meetings.</i></p> <p><i>Provide information on or a link/reference to a document containing information on the attendance and participation of directors in Board, committee and shareholders' meetings.</i></p> <p>Article III, Section 8 of the By-laws of Pru Life UK and Section I.A.3.2 of the Manual on Corporate Governance allow directors to participate and vote through remote communication such as videoconferencing, teleconferencing, or other alternative modes of communication that allow the director reasonable opportunities to participate, in accordance with guidelines or regulations issued by the Securities and Exchange Commission.</p> <p>Information on the attendance and participation of directors in Board and committee meetings is disclosed in the section on "Corporate Governance" in the 2025 Annual Report.</p> <p>The By-Laws and the Manual on Corporate Governance may be viewed under "2025 disclosures and source documents" at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p> <p><a href="https://www.prulifeuk.com.ph/en/annual-reports/">https://www.prulifeuk.com.ph/en/annual-reports/</a></p>	
<p>2. The directors review meeting materials for all Board and Committee meetings.</p>	<p><b>COMPLIANT</b></p>	<p>The undersigned Corporate Secretary hereby attests that the (a) meeting materials for all regular meetings are provided at least one week before the meeting; and (b) meeting materials for all special meetings are provided as soon as available before the date of the meeting to allow directors sufficient time to review.</p>	

<p>3. The directors ask the necessary questions or seek clarification and explanations during the Board and Committee meetings.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide information on or a link/reference to a document containing information on any questions raised or clarification/explanation sought by the directors.</i></p> <p>The undersigned Corporate Secretary hereby attests that the Directors asked questions and sought clarification and explanations in the course of the discussions during the Board and committee meetings held in 2025.</p>	
<b>Recommendation 4.2</b>			
<p>1. Non-executive directors concurrently serve as directors to a maximum of five Insurance Commission Regulated Entities (ICREs) and publicly-listed companies to ensure that they have sufficient time to fully prepare for meetings, challenge Management’s proposals/views, and oversee the long-term strategy of the Company</p>	<p><b>COMPLIANT</b></p>	<p><i>Disclose if the Company has a policy setting the limit of board seats that a non-executive director can hold simultaneously.</i></p> <p><i>Provide information on or a reference to a document containing information on the directorships of the Company’s directors in both listed and non-listed companies.</i></p> <p>Under Section I.A.3.10 of the Manual on Corporate Governance, each director shall simultaneously hold no more than five (5) board seats in publicly listed companies (PLCs) and Insurance Commission Regulated Entities (ICREs).</p> <p>Information on the directorships of Pru Life UK’s directors in both listed and non-listed companies is disclosed in the Sub-section entitled “The Board of Directors” under the Section on “Corporate Governance” in the 2025 Annual Report.</p> <p>The Manual on Corporate Governance may be viewed under “2025 disclosures and source documents” at</p>	

		<a href="https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a> .  <a href="https://www.pruifeuk.com.ph/en/annual-reports/">https://www.pruifeuk.com.ph/en/annual-reports/</a>	
<b>Recommendation 4.3</b>			
<p>1. The directors notify the Company’s board where he/she is an incumbent director before accepting a directorship in another company.</p>	<b>COMPLIANT</b>	<p><i>Provide a copy of the written notification to the Board or minutes of the Board meeting wherein the matter was discussed.</i></p> <p>Under Section I.A.3.10 of the Manual on Corporate Governance, each Director must inform the Board before accepting a directorship in another company.</p> <p>The Manual on Corporate Governance may be viewed under “2025 disclosures and source documents” at <a href="https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
<b>Principle 5:</b> The Board should endeavor to exercise an objective and independent judgment on all corporate affairs.			
<b>Recommendation 5.1</b>			
<p>1. The Board is composed of at least twenty percent (20%) independent directors.</p>	<b>COMPLIANT</b>	<p><i>Provide information on or a link/reference to a document containing information on the number of independent directors in the Board.</i></p> <p>5 out of the 9 directors of Pru Life UK, or 55.6% of the Board, are independent directors. This information is disclosed in the 2025 General Information Sheet and the Sub-section entitled “The Board of Directors” under the Section on “Corporate Governance” in the 2025 Annual Report.</p>	

		<p>The GIS may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p> <p><a href="https://www.prulifeuk.com.ph/en/annual-reports/">https://www.prulifeuk.com.ph/en/annual-reports/</a></p>	
<b>Recommendation 5.2</b>			
<p>1. The independent directors possess all the necessary qualifications and none of the disqualifications to hold the position.</p>	<b>COMPLIANT</b>	<p><i>Provide information on or a link/reference to a document containing information on the qualifications of independent directors.</i></p> <p>Pru Life UK complies with Insurance Commission Circular Letter No. 2018-36, which specifies the qualifications and term limits of independent directors. Section I.A.2 of the Manual on Corporate Governance specifies the qualifications and disqualifications of directors, including of independent directors.</p> <p>The Manual on Corporate Governance may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p> <p>The directors of Pru Life UK possess all the necessary qualifications and none of the disqualifications to hold said position.</p>	
<b>Recommendation 5.3</b>			
<p>1. The independent directors serve for a maximum cumulative term of nine years.</p>	<b>COMPLIANT</b>	<p><i>Provide information on or a link/reference to a document showing the years independent directors (IDs) have served as such.</i></p>	

<p>As far as insurance companies are concerned, the foregoing term limit shall be reckoned from 02 January 2015, while the reckoning date for pre-need companies and health maintenance organizations shall be on 21 September 2016.</p> <p>For other covered entities, all previous terms served by existing independent directors shall not be included in the application of the term limit prescribed in this item.</p>		<p>Pru Life UK’s independent directors (“ID”) are Angelica H. Lavares, Imelda C. Tiongson, Marife B. Zamora, Maria Cristina R. Opinion, and Herminio C. Bagro III.</p> <p>Atty. Lavares has been an ID for six (6) years, Ms. Tiongson has been an ID for five (5) years, both Ms. Zamora and Ms. Opinion have been IDs for four (4) years, and Mr. Bagro has been an ID for one (1) year. This information is disclosed in the Sub-section entitled “The Board of Directors” under the Section on “Corporate Governance” in the 2025 Annual Report.</p> <p><a href="https://www.prulifeuk.com.ph/en/annual-reports/">https://www.prulifeuk.com.ph/en/annual-reports/</a></p>	
<p>2. The Company bars an independent director from serving in such capacity after the term limit of nine years.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide information on or a link/reference to a document containing information on the Company’s policy on term limits for its independent directors.</i></p> <p>Under Section I.A.2.1.xi of the Manual on Corporate Governance, an independent director, after serving for nine (9) years, shall be perpetually barred from being elected as such in Pru Life UK, without</p>	

		<p>prejudice to being elected as a non-independent director. This term limit is reckoned from 2 January 2015 in accordance with Insurance Commission Circular Letter No. 2018-36 or such other period as may be provided by the Insurance Commission.</p> <p>The Manual on Corporate Governance may be viewed under “2025 disclosures and source documents” at <a href="https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.pruifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
<p>3. In the instance that the Company retains an independent director in the same capacity after nine years, the Board submits to the Insurance Commission a formal written justification and seek shareholders’ approval during the annual shareholders’ meeting.</p>	<b>COMPLIANT</b>	<p><i>Provide proof of submission of the formal written justification to the Insurance Commission and proof of shareholders’ approval during the annual shareholders’ meeting.</i></p> <p>Pru Life UK is mandated to comply with Insurance Commission Circular Letter No. 2018-36, which specifies the procedure for retaining an independent director who has exceeded the nine-year term limit.</p> <p>Currently, no independent director has served as such beyond the nine-year term limit, as reflected in the Sub-section entitled “The Board of Directors” under the Section on “Corporate Governance” in the 2025 Annual Report.</p> <p><a href="https://www.pruifeuk.com.ph/en/annual-reports/">https://www.pruifeuk.com.ph/en/annual-reports/</a></p>	
<b>Recommendation 5.4</b>			
<p>1. The positions of Chairman of the Board and Chief Executive Officer are</p>	<b>COMPLIANT</b>	<p><i>Identify the Company’s Chairman of the Board and Chief Executive Officer.</i></p>	

<p>held by separate individuals.</p>		<p>The Chairperson of the Board is Angelica H. Lavares, while the Chief Executive Officer is Mr. Sanjay Chakrabarty.</p> <p>This is reflected in the amended 2025 General Information Sheet, which may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
<p>2. The Chairman of the Board and Chief Executive Officer have clearly defined responsibilities.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide information on or a link/reference to a document containing information on the roles and responsibilities of the Chairman of the Board and Chief Executive Officer.</i></p> <p>The roles and responsibilities of the Chairman of the Board are specified in Article IV, Section 2 of the By-Laws and in Section 3 of the Board Charter, while the roles and responsibilities of the President (who is also the Chief Executive Officer) are specified in Article IV, Section 3 of the By-laws and Section 4 of the Board Charter.</p> <p>Mr. Sanjay Chakrabarty and Angelica H. Lavares are not related by consanguinity or affinity.</p> <p>The By-Laws and the Board Charter may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
<p><b>Recommendation 5.5</b></p>			

<p>1. If the Chairman of the Board is not an independent director or where the roles of Chairman and CEO are being held by one person, the Board should designate a lead director among the independent directors.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide information on or a link/reference to a document containing information on a lead independent director and his roles and responsibilities, if any.</i></p> <p><i>Indicate if Chairman is independent.</i></p> <p>The Chairperson of the Board is an independent director. This is indicated in the 2025 General Information Sheet and in the 2025 Annual Report.</p> <p>The GIS may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p> <p><a href="https://www.prulifeuk.com.ph/en/annual-reports/">https://www.prulifeuk.com.ph/en/annual-reports/</a></p>	
<p><b>Recommendation 5.6</b></p>			
<p>1. Directors with material interest in a transaction affecting the corporation should abstain from taking part in the deliberations for the same.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide proof of abstention, if this was the case.</i></p> <p>Under Section 1.O of the Board Charter, material related party transactions must be approved by the Board and confirmed by the shareholders of Pru Life UK. A director who has a potential interest in a material related party transaction must recuse from voting on the approval of such related party transaction. The approval of non-material related party transactions has been delegated to the Executive Committee, subject to the confirmation of the Board.</p> <p>The Board Charter may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	

Recommendation 5.7			
1. The non-executive directors (NEDs) have separate periodic meetings with the external auditor and heads of the internal audit, compliance, and risk functions, without any executive directors present to ensure that proper checks and balances are in place within the Company.	<b>COMPLIANT</b>	<p><i>Provide proof of details of said meeting, if any.</i></p> <p><i>Provide information on the frequency and attendees of meetings.</i></p> <p>The non-executive directors hold regular meetings with the Chief Risk Officer, the Compliance Officer, and the Chief Audit Executive, without any executive director present.</p> <p>In 2025, the meeting was held on 10 April 2025. The non-executive directors also participated in a strategy planning workshop with the Pru Life UK senior management team on 26 November 2025.</p>	
2. The meetings are chaired by the lead independent director.	<b>COMPLIANT</b>	The meetings of the non-executive directors are chaired by the Chairman of the Board, an independent director.	
<b>Principle 6:</b> The best measure of the Board’s effectiveness is through an assessment process. The Board should regularly carry out evaluations to appraise its performance as a body and assess whether it possesses the right mix of backgrounds and competencies.			
Recommendation 6.1			
1. The Board conducts an annual assessment of its performance as a whole.	<b>COMPLIANT</b>	<i>Provide proof of annual assessments conducted for the whole Board, the individual members, the Chairman, and the Committees</i>	

2. The performance of the Chairman is assessed annually by the Board.	<b>COMPLIANT</b>	Information on the 2025 annual performance assessments of the Board of Directors, the individual Board members, the Board Committees, the Chairman of the Board, and the Chief Executive Officer is disclosed in the Section on in the Sub-section entitled “Year 2025 Annual Performance Assessments of the Board of Directors, the Individual Board Members, the Board Committees, and the Chief Executive Officer” under the Section on “Corporate Governance” in the 2025 Annual Report.	
3. The performance of the individual members of the Board is assessed annually by the Board.	<b>COMPLIANT</b>		
4. The performance of each committee is assessed annually by the Board.	<b>COMPLIANT</b>	<p><a href="https://www.prulifeuk.com.ph/en/annual-reports/">https://www.prulifeuk.com.ph/en/annual-reports/</a></p> <p>The template Annual Performance Assessment questionnaire may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p> <p>The Board conducted its 2025 performance evaluation using structured self-assessment questionnaires completed by the Directors, covering the Board, Board Committees, and individual members. The assessment combined effectiveness ratings and qualitative feedback to evaluate the discharge of governance, fiduciary, oversight, and strategic responsibilities.</p> <p>The evaluation confirmed that the Board and its Committees continued to operate effectively, demonstrating strong performance in governance oversight and risk management. Key themes identified from the assessment include the need to enhance the timeliness of escalation of material matters to the Board and Committees, and to further strengthen the articulation of succession planning for key roles.</p>	

		These findings have been considered in the Board’s ongoing governance process enhancements, including improvements to information flow and reporting timelines, as well as further development of succession planning processes, consistent with the Pru Life UK’s commitment to continuous improvement in governance practices.	
5. Every three years, the assessments are supported by an external facilitator.	<b>COMPLIANT</b>	<p><i>Identify the external facilitator and provide proof of use of an external facilitator.</i></p> <p>The Good Governance Advocates &amp; Practitioners of the Philippines (“GGAPP”) conducted an independent Third-Party Board Evaluation for the Corporation. The GGAPP issued its Certification on the evaluation dated 31 May 2023. Pru Life UK is scheduled to conduct its next assessment by an external facilitator in 2026.</p> <p>The Certification may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
<b>Recommendation 6.2</b>			
1. Board has in place a system that provides, at the minimum, criteria and processes to determine the performance of the Board, individual directors, and committees.	<b>COMPLIANT</b>	<p><i>Provide information on or a link/reference to a document containing information on the system of the Company to evaluate the performance of the Board, individual directors and committees, including a feedback mechanism from shareholders.</i></p> <p>Under Section 5 of the Board Charter, the Board of Directors shall have in place a system that provides, at the minimum, the criteria and processes to determine the performance of the Board, individual directors, and committees, which shall allow for a feedback</p>	

<p>2. The system allows for a feedback mechanism from the shareholders.</p>	<p><b>COMPLIANT</b></p>	<p>mechanism from the shareholders. It shall conduct an annual self-assessment to evaluate the performance of the Board, the Board Committees, the Chairman, and the individual directors and determine whether it and its committees are functioning effectively. The annual self-assessment may be supported by an external facilitator every three (3) years. Each Board Committee Charter also specifies the criteria for the performance evaluation of the Committee.</p> <p>On a yearly basis, the directors of Pru Life UK conduct a performance assessment of the Board, members of the Board, Board Committees the Chairman of the Board and the Chief Executive Officer. The Annual Performance Assessment is based on the requirements and recommendations of the ASEAN Corporate Governance Scorecard and the Revised Code of Corporate Governance for Insurance Commission Regulated Companies.</p> <p>For 2025, the Annual Performance Assessment Form was distributed to the directors after the regular meeting of the Board of Directors on 27 November 2025. The Corporate Secretary received the duly accomplished forms before the Board and Board Committee meetings held on 23, 24, and 27 March 2026. The results of the performance assessments were tallied and summarized by the Corporate Secretary and reported to and discussed by the Board and the Governance, Nomination and Sustainability Committee during the Board Meeting held on 24 March 2026 and 27 March 2026, respectively. Recommendations and action items based on the results of the performance assessments were likewise discussed during said meetings.</p> <p>The template Annual Performance Assessment questionnaire and the Board and Board Committee charters may be viewed under “2025</p>	
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		<p>disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p> <p>At the annual meeting of the shareholders held on 26 June 2025, a specific agenda item was dedicated to soliciting feedback from shareholders on the performance of the Board of Directors, individual directors, and Board Committees, providing a structured mechanism for shareholder input.</p> <p>During the meeting, feedback was provided by Pru Life UK’s majority shareholder representative on the overall performance of the Board, including observations on the changes implemented in the conduct of meetings. Such feedback was acknowledged during the meeting and forms part of the Pru Life UK’s ongoing engagement with its shareholders.</p> <p><a href="https://www.prulifeuk.com.ph/export/sites/prudential-ph/en/.galleries/pdf/Draft-Minutes-of-the-Annual-Shareholders-Meeting-on-8-July-2024.pdf">https://www.prulifeuk.com.ph/export/sites/prudential-ph/en/.galleries/pdf/Draft-Minutes-of-the-Annual-Shareholders-Meeting-on-8-July-2024.pdf</a></p> <p>At the regular meeting of the Board held on 27 November 2025, the solicitation of feedback from Pru Life UK’s shareholders was included in the forward agenda for the Annual Shareholders’ Meeting.</p> <p>The minutes of the regular meeting of the Board held on 27 November 2025 may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
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**Principle 7:** Members of the Board are duty-bound to apply high ethical standards, taking into account the interests of all stakeholders.

**Recommendation 7.1**

<p>1. Board adopts a Code of Business Conduct and Ethics, which provides standards for professional and ethical behavior and unacceptable conduct and practices in internal and external dealings of the Company.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide information on or a link/reference to the Company’s Code of Business and Conduct and Ethics.</i></p> <p>Pru Life UK, a subsidiary of British financial services giant Prudential plc, has adopted the Group Code of Conduct of Prudential plc.</p> <p>The Group Code of Conduct may be viewed at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/</a>.</p>	
<p>2. The Code is properly disseminated to the Board, senior management and employees.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide information on or discuss how the Company disseminated the Code to its Board, senior management and employees.</i></p> <p>The Group Code of Conduct, which is available on the <a href="#">website</a> of Pru Life UK, discloses how the Code is implemented and monitored. All employees read and sign off on the Group Code of Conduct through MyHR, which is Pru Life UK’s online platform for employee training and human resource management.</p> <p>The Group Code of Conduct was disseminated and is readily available to the Board of Directors through Diligent, Pru Life UK’s board portal.</p> <p>The Group Code of Conduct may be viewed at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/</a>.</p>	

<p>3. The Code is disclosed and made available to the public through the company website.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide a link to the Company's website where the Code of Business Conduct and Ethics is posted/ disclosed.</i></p> <p>The Group Code of Conduct of Pru Life UK may be accessed at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/</a>.</p>	
<p><b>Recommendation 7.2</b></p>			
<p>1. Board ensures the proper and efficient implementation and monitoring of compliance with the Code of Business Conduct and Ethics.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide proof of implementation and monitoring of compliance with the Code of Business Conduct and Ethics and internal policies.</i></p> <p><i>Indicate who are required to comply with the Code of Business Conduct and Ethics and any findings on non-compliance.</i></p>	
<p>2. Board ensures the proper and efficient implementation and monitoring of compliance with company internal policies.</p>	<p><b>COMPLIANT</b></p>	<p>The Group Code of Conduct available on the <a href="#">website</a> includes a section on how it is implemented and how compliance with the Code is monitored.</p> <p>The Board, senior management, and all employees of Pru Life UK are required to comply with the Group Code of Conduct. Any alleged non-compliance with the Group Code of Conduct is referred to the Board of Directors, Chief Human Resources Officer, or Chief Legal Officer for proper investigation.</p> <p>The Group Code of Conduct may be viewed at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/</a>.</p>	

		For 2025, there were no findings of non-compliance with the Group Code of Conduct.	
<b>Disclosure and Transparency</b>			
<b>Principle 8:</b> The Company should establish corporate disclosure policies and procedures that are practical and in accordance with best practices and regulatory expectations.			
<b>Recommendation 8.1</b>			
1. Board establishes corporate disclosure policies and procedures to ensure a comprehensive, accurate, reliable and timely report to shareholders and other stakeholders that gives a fair and complete picture of a company's financial condition, results and business operations.	<b>COMPLIANT</b>	<p><i>Provide information on or a link/reference to the Company's disclosure policies and procedures including reports distributed/made available to shareholders and other stakeholders</i></p> <p>Under Section 1.M of the Board Charter, it is the responsibility of the Board to ensure a comprehensive, accurate, reliable and timely report to shareholders and other stakeholders that gives a fair and complete picture of a company's financial condition, results and business operations.</p> <p>The Board Charter may be viewed under "2025 disclosures and source documents" at <a href="https://www.pru.life.uk.com/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.pru.life.uk.com/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p> <p>The 2025 Annual Report (which includes a section on fund performance review), the Audited Financial Statements and Quarterly Statistical Reports are available on the <a href="https://www.pru.life.uk.com/en/know-more-about-pru/our-growth/">website</a> of Pru Life UK.  <a href="https://www.pru.life.uk.com/en/know-more-about-pru/our-growth/">https://www.pru.life.uk.com/en/know-more-about-pru/our-growth/</a>  <a href="https://www.pru.life.uk.com/en/annual-reports/">https://www.pru.life.uk.com/en/annual-reports/</a></p> <p>The Audited Financial Statements and Quarterly Statistical Reports may be viewed under "2025 disclosures and source documents" at</p>	

		<p><a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p> <p>The senior management team also meets quarterly with officers from Pru Life UK’s group head office (who stand as representatives of its sole shareholder) to discuss Pru Life UK’s financial condition and business operations. In addition, there are regular town hall meetings with employees and agents to discuss Pru Life UK’s financial condition and business operations.</p>	
<b>Recommendation 8.3</b>			
<p>1. Board fully discloses all relevant and material information on individual board members to evaluate their experience and qualifications and assess any potential conflicts of interest that might affect their judgment.</p>	<b>COMPLIANT</b>	<p><i>Provide link or reference to the directors' academic qualifications, share ownership in the Company, membership in other boards, other executive positions, professional experiences, expertise and relevant trainings attended.</i></p> <p>The 2025 Annual Report, which is available on the <a href="#">website</a> of Pru Life UK, discloses the directors’ academic qualifications, directorships in listed companies, professional experience, and relevant trainings attended under the Sub-sections entitled “The Board of Directors” and “Training and continuing education program of directors” under the Section on “Corporate Governance”.</p> <p><a href="https://www.prulifeuk.com.ph/en/annual-reports/">https://www.prulifeuk.com.ph/en/annual-reports/</a></p>	
<p>2. Board fully discloses all relevant and material information on key executives to evaluate their experience and</p>	<b>COMPLIANT</b>	<p><i>Provide a link or reference to the key officers' academic qualifications, share ownership in the Company, membership in other boards, other executive positions, professional experiences, expertise and relevant trainings attended.</i></p>	

<p>qualifications, and assess any potential conflicts of interest that might affect their judgment</p>		<p>The 2025 Annual Report, which is available on the <a href="#">website</a> of Pru Life UK, discloses the academic qualifications and professional experience of Pru Life UK’s key officers under the section on Corporate Officers.</p> <p><a href="https://www.prulifeuk.com.ph/en/annual-reports/">https://www.prulifeuk.com.ph/en/annual-reports/</a></p> <p>Their share ownership in Pru Life UK, membership in other boards, other executive positions, and relevant trainings attended may be viewed in the Profiles of Corporate Officers file under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
<b>Recommendation 8.4</b>			
<p>1. Company provides a clear disclosure of its policies and procedure for setting Board remuneration, including the level and mix of the same in the Annual Corporate Governance Report consistent with ASEAN Corporate Governance Scorecard (ACGS) and the Revised Corporation Code.</p>	<p><b>COMPLIANT</b></p>	<p><i>Disclose or provide a link/reference to the company policy and practice for setting board remuneration.</i></p> <p>Information on the fee structure and remuneration of directors is available in in the Sub-section entitled “Fee Structure and Remuneration of Directors” under the Section on “Corporate Governance” in the 2025 Annual Report.</p> <p><a href="https://www.prulifeuk.com.ph/en/annual-reports/">https://www.prulifeuk.com.ph/en/annual-reports/</a></p>	
<p>2. Company provides a clear disclosure of</p>	<p><b>COMPLIANT</b></p>	<p><i>Disclose or provide a link/reference to the company policy and practice for determining executive remuneration.</i></p>	

<p>its policies and procedure for setting Executive remuneration, including the level and mix of the same in the Annual Corporate Governance Report consistent with ASEAN Corporate Governance Scorecard (ACGS) and the Revised Corporation Code.</p>		<p>Information on the remuneration policy for executive directors and the Chief Executive Officer is available in the Sub-section entitled “Remuneration Policy for Executive Directors and the Chief Executive Officer” under the Section on “Corporate Governance” in the 2025 Annual Report.</p> <p><a href="https://www.prulifeuk.com.ph/en/annual-reports/">https://www.prulifeuk.com.ph/en/annual-reports/</a></p>	
<p>3. Company discloses the remuneration on an individual basis, including termination and retirement provisions.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide breakdown of director remuneration and executive compensation, particularly the remuneration of the CEO.</i></p> <p>The components of the compensation package of senior management include the annual base pay, mid-year bonus and 13<sup>th</sup> month pay, a variable annual incentive bonus, and statutory benefits (SSS, Philhealth, and Pag-ibig). Among the non-cash benefits are a company car, corporate club share assignment, various leaves, company loans, PRUFlexiben, which consists of core medical and group life insurance, optional insurance benefits (including upgrading of medical and group life insurance) and a flexible spending account, and a defined contribution retirement scheme.</p> <p>Information on the fees received by the directors for the year, the remuneration policy and the reward components for the CEO is available in the Sub-section entitled “Fee Structure and Remuneration of Directors” and “Remuneration Policy for Executive Directors and</p>	

		<p>Chief Executive Officer” under the Section on “Corporate Governance” in the 2025 Annual Report.</p> <p><a href="https://www.prulifeuk.com.ph/en/annual-reports/">https://www.prulifeuk.com.ph/en/annual-reports/</a></p>	
<b>Recommendation 8.5</b>			
<p>1. Company discloses its policies governing Related Party Transactions (RPTs) and other unusual or infrequently occurring transactions.</p>	<b>COMPLIANT</b>	<p><i>Disclose or provide reference/link to company's RPT policies</i></p> <p><i>Indicate if the director with conflict of interest abstained from the board discussion on that particular transaction.</i></p> <p>Pru Life UK’s RPT Policy may be viewed at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies</a>.</p> <p>The Board ensured that related party transactions were reviewed and conducted on an arm’s length basis and in the best interests of Pru Life UK. Appropriate governance processes, including disclosure and abstention from deliberations where necessary, were observed in accordance with established policies.</p> <p>For 2025, the directors did not declare any conflict of interest on transactions discussed by the Board.</p>	
<p>2. Company discloses material or significant RPTs in its Annual Company Report or Annual</p>	<b>COMPLIANT</b>	<p><i>Provide information on all RPTs for the previous year or reference to a document containing the following information on all RPTs:</i></p> <ol style="list-style-type: none"> <li><i>1. Name of the related counterparty;</i></li> <li><i>2. Relationship with the party;</i></li> </ol>	

<p>Corporate Governance Report, reviewed and approved by the Board, and submitted for confirmation by majority vote of the stockholders in the annual stockholders' meeting during the year.</p>		<ol style="list-style-type: none"> <li>3. <i>Transaction date;</i></li> <li>4. <i>Type/nature of transaction;</i></li> <li>5. <i>Amount or contract price;</i></li> <li>6. <i>Terms of the transaction;</i></li> <li>7. <i>Rationale for entering into the transaction;</i></li> <li>8. <i>The required approval (i.e., names of the Board of Directors approving, names and percentage of shareholders who approved) based on the Company's policy; and</i></li> <li>9. <i>Other terms and conditions.</i></li> </ol> <p>Material related party transactions are disclosed in in the Sub-section entitled “Related Party Transactions” under the Section on “Corporate Governance” in the 2025 Annual Report and 2025 Audited Financial Statements, which are both available on the website of Pru Life UK.</p> <p><a href="https://www.prulifeuk.com.ph/en/annual-reports/">https://www.prulifeuk.com.ph/en/annual-reports/</a></p> <p><a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a></p>	
<b>Recommendation 8.7</b>			
<p>1. Company’s corporate governance policies, programs and procedures are contained in its Manual on Corporate Governance (MCG)</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide a link to the Company's website where the Manual on Corporate Governance is posted.</i></p> <p>Pru Life UK has adopted and is largely compliant with the Group Governance Manual of the Prudential group.</p> <p>Employees of Pru Life UK may readily access the Manual through the Prudential intranet at <a href="#">Group Governance Manual - Group Governance Manual Home (1-hub.com)</a>.</p>	

		<p>On 3 December 2021, the Board of Directors approved Pru Life UK’s Manual on Corporate Governance. The same is reviewed annually and for 2025, was reviewed on 2 April 2025.</p> <p>The Manual on Corporate Governance may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
2. Company's MCG is posted on its company website.	<b>COMPLIANT</b>	<p>The Manual on Corporate Governance is available on the Pru Life UK website and may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p> <p>Pru Life UK’s policies with respect to its related parties, employees, community, and other stakeholders may be viewed on the Pru Life UK website at:</p> <p><a href="https://www.prulifeuk.com.ph/en/our-company/corporate-governance/policies/">https://www.prulifeuk.com.ph/en/our-company/corporate-governance/policies/</a></p>	
<b>Principle 9:</b> The Company should establish standards for the appropriate selection of an external auditor, and exercise effective oversight of the same to strengthen the external auditor's independence and enhance audit quality.			
<b>Recommendation 9.1</b>			
1. Audit Committee has a robust process for approving and recommending the appointment,	<b>COMPLIANT</b>	<i>Provide information on or a link/reference to a document containing information on the process for approving and recommending the appointment, reappointment, removal and fees of the Company's external auditor.</i>	

<p>reappointment, removal, and fees of the external auditors.</p>		<p>The Terms of Reference of the Audit Committee provides that the Audit Committee has primary responsibility for recommending the appointment and removal of Pru Life UK’s external auditor.</p> <p>These Terms of Reference may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
<p>2. The appointment, reappointment, removal, and fees of the external auditor is recommended by the Audit Committee, approved by the Board and ratified by the shareholders.</p>	<p><b>COMPLIANT</b></p>	<p><i>Indicate the percentage of shareholders that ratified the appointment, reappointment, removal and fees of the external auditor.</i></p> <p>The undersigned Corporate Secretary hereby attests that:</p> <ul style="list-style-type: none"> <li>(a) The Audit Committee, at its regular meeting held on 19 June 2025, endorsed to the Board of Directors of Pru Life UK the appointment of SGV &amp; Co. as external auditor for the audit year 2025 and approved the audit fee.</li> <li>(b) The Board of Directors approved the appointment of SGV &amp; Co. as external auditor for the audit year 2025, as well as the audit fee, at its meeting held on 26 June 2025.</li> <li>(c) The shareholders ratified the appointment of SGV &amp; Co. as the external auditor and the audit fee for audit year 2025 at the Annual Meeting of the Shareholders held on 26 June 2025.</li> <li>(d)</li> </ul>	
<p>3. For removal of the external auditor, the reasons for removal or change are disclosed to the regulators and the</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide information on or a link/reference to a document containing the Company's reason for removal or change of external auditor.</i></p> <p>Pru Life UK did not remove or change its external auditor in 2025.</p>	

public through the company website and required disclosures.			
<b>Recommendation 9.2</b>			
<p>1. Audit Committee Charter includes the Audit Committee's responsibility on:</p> <ul style="list-style-type: none"> <li>i. assessing the integrity and independence of external auditors;</li> <li>ii. exercising effective oversight to review and monitor the external auditor 's independence and objectivity; and</li> <li>iii. exercising effective oversight to review and monitor the effectiveness of the audit process, taking</li> </ul>	<b>COMPLIANT</b>	<p><i>Provide link/reference to the Company's Audit Committee Charter.</i></p> <p>Under Section 1.b of its Terms of Reference, the Audit Committee is accountable to the Board for monitoring the effectiveness and objectivity of the internal and external auditors. In addition, Section 4.c.iv of the Terms of Reference enumerates the duties of the Audit Committee with respect to the external auditor.</p> <p>The Terms of Reference are available on the website of Pru Life UK and may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	

<p>into consideration relevant Philippine professional and regulatory requirements.</p>			
<p>2. Audit Committee Charter contains the Committee's responsibility on reviewing and monitoring the external auditor's suitability and effectiveness on an annual basis.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide link/reference to the Company's Audit Committee Charter.</i></p> <p>Section 4.c.iv.k of the Terms of Reference of the Audit Committee, which serves as its charter, provides that the Audit Committee has the duty of reviewing and monitoring the external auditor's suitability and effectiveness on an annual basis.</p> <p>These Terms of Reference are available on the website of Pru Life UK and may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
<p><b>Recommendation 9.3</b></p>			
<p>1. Company discloses the nature of non-audit services performed by its external auditor in the Annual Report to deal with the potential conflict of interest.</p>	<p><b>COMPLIANT</b></p>	<p><i>Disclose the nature of non-audit services performed by the external auditor, if any.</i></p> <p>The external auditor did not perform any non-audit services for Pru Life UK and no non-audit fees were paid in 2025. This is provided in the Sub-section entitled “External Auditor” under the Section on “Corporate Governance” in the 2025 Annual Report.</p> <p><a href="https://www.prulifeuk.com.ph/en/annual-reports/">https://www.prulifeuk.com.ph/en/annual-reports/</a></p>	

<p>2. Audit Committee stays alert for any potential conflict of interest situations, given the guidelines or policies on non-audit services, which could be viewed as impairing the external auditor's objectivity.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide link or reference to guidelines or policies on non-audit services.</i></p> <p>Under Section 4.c.iv.j of the Terms of Reference of the Audit Committee, the Audit Committee has the duty of evaluating and determining the nature of non-audit services of the external auditor, if any, and reviewing the proportion of non-audit fees paid to the external auditor in relation to Pru Life UK’s overall consultancy expenses. The Committee shall disallow any non-audit services that will conflict with the duties of the external auditor or may pose a threat to the external auditor’s independence. Non-audit services, if allowed, shall be disclosed in Pru Life UK’s Annual Report. The Committee shall be alert for any potential conflict of interest situations which could be viewed as impairing the external auditor's objectivity.</p> <p>The Terms of Reference are available on the website of Pru Life UK and may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
<p><b>Principle 10:</b> The Company should ensure that the material and reportable non-financial and sustainability issues are disclosed.</p>			
<p><b>Recommendation 10.1</b></p>			
<p>1. Board has a clear and focused policy on the disclosure of non-financial information, with emphasis on the management of economic,</p>	<p><b>COMPLIANT</b></p>	<p><i>Disclose or provide a link to the Company's policies and practices on the disclosure of non-financial information, including EESG issues.</i></p> <p>Pru Life UK, as a wholly owned subsidiary of Prudential plc, directly contributes to the overall sustainability strategy implementation and reporting of its parent company.</p>	

<p>environmental, social and governance (EESG) issues of its business, which underpin sustainability.</p>		<p>Prudential’s sustainability strategy is core to its business strategy and in achieving its purpose, “<i>For Every Life, For Every Future.</i>” The purpose speaks to the ambition to deliver real world impact and long-term resilience in the markets where Prudential operates for a more sustainable, responsible and inclusive future.</p> <p>The strategy is centered on three pillars. Each pillar has three key priorities that map out Prudential’s opportunities for impact, as follows:</p> <ol style="list-style-type: none"> <li>1. <b>Simple and accessible health and financial protection:</b> We aim to drive positive health outcomes through partnerships and digital innovation, develop more sustainable and inclusive offerings and build resilient communities.</li> <li>2. <b>Responsible investment:</b> We have pledged to become a net zero asset owner by 2050 and be responsible custodians of the environment by decarbonizing our portfolio, financing a just and inclusive transition, and leveraging our influence to mainstream responsible investment in emerging markets.</li> <li>3. <b>Sustainable business:</b> We maintain a sustainable business by empowering our people through our culture, building future-ready capabilities and advancing our diversity and inclusion efforts, to deepen belonging at Prudential by respecting and appreciating differences; driving a sustainable value chain and sustainable operations that amplify the pace and scale of our impact; and leveraging 175-year history and advocacy power to shape a sustainability agenda that places emerging markets considerations and future generations at the forefront, as well as lead on the relationship between climate and health.</li> </ol>	
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		<p>At the Group or at the head office of Prudential, the Prudential Board oversees sustainability matters which include managing climate change impacts. There is also a dedicated Group Sustainability Committee (“<b>GSC</b>”) which brings together leaders from across Prudential's markets and functions and assists the Board in providing leadership, direction, and oversight on the Prudential Group’s Sustainability strategy and oversees environmental and climate-related issues. The GSC is responsible for the Group’s Sustainability strategy, goals, targets and key metrics; sustainability-related reporting; sustainability related policies and practices; employee culture, workforce safety, well-being and engagement; and corporate social responsibility, in collaboration with other Principal Committees of the Board.</p> <p>Locally, the Pru Life UK Board exercises oversight over Sustainability matters. The Board has established the Board-level Governance and Nomination and Sustainability Committee (“<b>GNSC</b>”), whose mandate includes assisting the Board in fulfilling its oversight responsibilities in relation to Pru Life UK’s commitment to create a sustainable, inclusive, and responsible future for its customers, people, shareholders, and communities. The GNSC is also tasked to provide external and independent oversight and guidance on its sustainability performance and reporting, and approval as needed, with emphasis on priority and locally-developed sustainability initiatives.</p> <p>Pru Life UK has identified five thematic priorities for its local sustainability implementation in support of the overall Prudential strategy implementation. These are delivering sustainability reporting requirements; providing sustainability support to the business priorities through advocacy and initiatives; maximizing business social impact and alignment; building on Pru Life UK’s climate health risk</p>	
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		<p>agenda; and raising employee, agency, government and other external stakeholder engagements in sustainability.</p> <p>The Pru Life UK Sustainability team has been providing updates to the local Board since 2021, and now reports on sustainability matters to the GNSC every quarter.</p> <p>To provide the Board continuing education on sustainability, a Board education session on Takaful, Pru Life UK’s banner commercial sustainability undertaking, was held on 21 March 2025, conducted by Pru Life UK’s Takaful consultant, Atty. Mehol K. Sadain.</p> <p>More information about the Prudential Sustainability Governance can be found on page 14 of the 2024 Prudential plc Sustainability Report. The link to the report is here:  <a href="https://www.prudentialplc.com/~media/Files/P/Prudential-V13/reports/2024/sustainability-report-2024.pdf">https://www.prudentialplc.com/~media/Files/P/Prudential-V13/reports/2024/sustainability-report-2024.pdf</a></p> <p>Philippine highlights and other related initiatives from the Philippine operations are available in the Pru Life UK Website Newsroom that may be accessed here: <a href="https://www.prulifeuk.com.ph/en/newsroom/">https://www.prulifeuk.com.ph/en/newsroom/</a></p>	
<p>2. Company adopts a globally recognized standard/ framework in reporting sustainability and non-financial issues.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide a link to the Sustainability Report, if any. Disclose the standards used.</i></p> <p>The 2025 Prudential plc Sustainability Report may be accessed here:  <a href="#">Sustainability Reporting   Prudential plc</a></p> <p>Pru Life UK directly contributes to the global report and complies with the reporting requirements of its parent company. The impact of the</p>	

		<p>Philippine business operation is measured and with relevant data and information covered in the global report.</p> <p>Prudential’s sustainability reporting adheres to the Hong Kong Stock Exchange (HKEX) requirements and UK Listing Rules, reflecting its dual listing. In addition, Prudential’s reporting complies with the new climate disclosure requirements contained in the ESG Reporting Code of the HKEX Listing Rules, which aligns references to the S2 Climate-related Disclosures published by the International Sustainability Standards Board (ISSB Standards). Disclosures were also made consistent with the Taskforce on Climate-related Financial Disclosures (TCFD) recommendations. The recommended Prudential’s TCFD disclosures also met the climate related financial disclosure requirements contained in the Companies Act 2006.</p> <p>In 2025, in line with the HKEX guidance, EY provided limited assurance on select indicators covering Scope 1, Scope 2 and Scope 3 financed emissions, employee diversity, and the carbon footprint of Prudential’s Investment Portfolio.</p> <p>Details on the Prudential approach to sustainability reporting were on page 16 of the Prudential Sustainability Report.</p> <p>Further, the Sustainability Strategy is also aligned with the following targets under the corresponding United Nations Sustainable Development Goals (SDGs), and their intended outcomes:</p> <table border="1" data-bbox="808 1241 1668 1321"> <thead> <tr> <th data-bbox="808 1241 1097 1284">Targets</th> <th data-bbox="1097 1241 1384 1284">Progress</th> <th data-bbox="1384 1241 1668 1284">SDG</th> </tr> </thead> <tbody> <tr> <td colspan="3" data-bbox="808 1284 1668 1321">RESPONSIBLE INVESTMENT</td> </tr> </tbody> </table>	Targets	Progress	SDG	RESPONSIBLE INVESTMENT			
Targets	Progress	SDG							
RESPONSIBLE INVESTMENT									

		Deliver a 55% reduction in the carbon emissions intensity of our investment portfolio by 2030 against our 2019 baseline.	During 2025, we reduced the weighted average carbon intensity (WACI) of our portfolio by 53% against our 2019 baseline.	Climate Action (13)	
		Commit \$6 bn of Financing the Transition (FTT) portfolio investments by 2030 to support a lower-carbon future.	As of 31 December 2025, we have committed \$1.5 bn to FTT investments since 2024 through our FTT framework.	Decent Work and Economic Growth (8)	
		Engage with the companies responsible for 65% of absolute emissions in our investment portfolio	This is an ongoing annual target, which we have fully met in 2025 for the identified cohort of companies.	Climate Action (13)	
		<b>SUSTAINABLE BUSINESS</b>			
		Deliver a 25% reduction in our operational emissions intensity from a 2016	We have reduced our emissions intensity by 83% from our 2016 baseline, achieving a ratio of 0.38	Climate Action (13)	

		baseline, and abating the remaining emissions via carbon offsetting initiatives, to become carbon neutral across our Scope 1 and 2 (market-based) emissions by the end of 2030	tCO2e/FTE in 2025. This puts us on track to meet our 2030 target of 1.65 tCO2e/FTE.		
		Ensure 42% of women in Group Leadership Team by the end of 2027	On 31 December 2025, the representation was 38%, compared to 37% in 2024.	Gender Equality (5)	
		All people managers to have sustainability-linked KPIs by 2026	In 2025, more than 7,100 employees in our Group head offices and life businesses (including all people managers) set at least one sustainability-linked goal, while Eastspring Investments adopted	Responsible Consumption and Production (12)	

		<p>sustainability goals for specific people managers linked to the nature of their role and business priorities.</p>	
<p>Philippine highlights and other related initiatives from the Philippine operations are available in the Pru Life UK Website Newsroom that may be accessed here: <a href="https://www.prulifeuk.com.ph/en/newsroom/">https://www.prulifeuk.com.ph/en/newsroom/</a></p>			

**Principle 11:** The Company should maintain a comprehensive and cost-efficient communication channel for disseminating relevant information. This channel is crucial for informed decision-making by investors, stakeholders and other interested users.

**Recommendation 11.1**

<p>1. The Company should have a website to ensure a comprehensive, cost efficient, transparent, and timely manner of disseminating relevant information to the public.</p>	<p><b>COMPLIANT</b></p>	<p><i>Disclose and identify the communication channels used by the Company (i.e., website, Analyst's briefing, media briefings /press conferences, quarterly reporting, current reporting, etc.).</i></p> <p><i>Provide links, if any.</i></p> <p>Pru Life UK makes full use of its company website and official social media as a communication channel for disseminating information to the public.</p> <p>Press releases may be viewed at:</p> <p><a href="https://www.prulifeuk.com.ph/en/newsroom/">https://www.prulifeuk.com.ph/en/newsroom/</a></p>	
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		<p>List of media briefings /press conferences may be viewed under “2025 disclosures and source documents” at:</p> <p><a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a></p> <p>Customer advisories and notices are posted at:</p> <p><a href="https://www.prulifeuk.com.ph/en/customer-advisories/">https://www.prulifeuk.com.ph/en/customer-advisories/</a></p> <p><a href="https://www.facebook.com/prulifeukofficial/">https://www.facebook.com/prulifeukofficial/</a></p> <p><a href="https://twitter.com/PruLifeUK">https://twitter.com/PruLifeUK</a></p> <p><a href="https://www.instagram.com/prulifeuk/">https://www.instagram.com/prulifeuk/</a></p> <p><a href="https://www.tiktok.com/prulifeukofficial">https://www.tiktok.com/prulifeukofficial</a></p> <p>Health and financial wellness articles are also available at:</p> <p><a href="https://www.prulifeuk.com.ph/en/explore-pulse/health-financial-wellness/">https://www.prulifeuk.com.ph/en/explore-pulse/health-financial-wellness/</a></p> <p>Information on Pru Life UK’s corporate social responsibility initiatives are available at:</p> <p><a href="https://www.prulifeuk.com.ph/en/corporate-social-responsibility/">https://www.prulifeuk.com.ph/en/corporate-social-responsibility/</a></p> <p><a href="https://www.prulifeuk.com.ph/en/newsroom/">https://www.prulifeuk.com.ph/en/newsroom/</a></p>	
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		<p>Pru Life UK’s 2025 Annual Report, Audited Financial Statements and quarterly statistical reports are also readily available in its company website, under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p> <p><a href="https://www.prulifeuk.com.ph/en/annual-reports/">https://www.prulifeuk.com.ph/en/annual-reports/</a></p>	
<b>Internal Control Systems and Risk Management Framework</b>			
<b>Principle 12:</b> To ensure the integrity, transparency and proper governance in the conduct of its affairs, the Company should have a strong and effective internal control system and enterprise risk management framework.			
<b>Recommendation 12.1</b>			
<p>1. Company has an adequate and effective internal control system in the conduct of its business.</p>	<b>COMPLIANT</b>	<p><i>List quality service programs for the internal audit functions.</i></p> <p><i>Indicate frequency of review of the internal control system.</i></p> <p>The Board conducts an annual review of Pru Life UK’s material controls, internal controls, and risk management systems.</p> <p>The “Corporate Governance” Section of the 2025 Annual Report and previous annual reports includes a Sub-section on “Compliance and Risk Management”, where it is provided that the Board has conducted a review of Pru Life UK’s material controls (including internal controls) and confirmed the adequacy thereof.</p> <p><a href="https://www.prulifeuk.com.ph/en/annual-reports/">https://www.prulifeuk.com.ph/en/annual-reports/</a></p>	
<p>2. Company has an adequate and effective enterprise</p>	<b>COMPLIANT</b>	<p><i>Identify international framework used for Enterprise Risk Management.</i></p>	

<p>risk management framework in the conduct of its business.</p>		<p><i>Provide information on or a reference to a document containing information on:</i></p> <ol style="list-style-type: none"> <li>1. <i>Company's risk management procedures and processes</i></li> <li>2. <i>Key risks the Company is currently facing</i></li> <li>3. <i>How the Company manages the key risks</i></li> </ol> <p><i>Indicate the frequency of review of the enterprise risk management framework.</i></p> <p>The “Risk Management (Key Risks)” section of the 2025 Annual Report provides information on Pru Life UK’s risk management procedures and processes and its key risks. The risk management framework is reviewed annually.</p> <p><a href="https://www.prulifeuk.com.ph/en/annual-reports/">https://www.prulifeuk.com.ph/en/annual-reports/</a></p>	
<b>Recommendation 12.2</b>			
<p>1. Company has in place an independent internal audit function that provides an independent and objective assurance, and consulting services designed to add value and improve the Company's operations.</p>	<p><b>COMPLIANT</b></p>	<p><i>Disclose if the internal audit is in-house or outsourced. If outsourced, identify external firm.</i></p> <p>Internal audit of Pru Life UK is handled by the Group-wide Internal Audit of Prudential plc, the ultimate parent company of Pru Life UK.</p>	

Recommendation 12.3			
<p>1. The Company has a qualified Chief Audit Executive (CAE) appointed by the Board.</p>	<p><b>COMPLIANT</b></p>	<p><i>Identify the Company’s Chief Audit Executive (CAE) and provide information on or a reference to a document containing his/her responsibilities.</i></p> <p>At its meeting held on 26 June 2025, the Board of Directors appointed Ms. Yang Wang as Pru Life UK’s Chief Audit Executive.</p>	
<p>2. CAE oversees and is responsible for the internal audit activity of the organization, including that portion that is outsourced to a third party service provider.</p>	<p><b>COMPLIANT</b></p>	<p>The responsibilities of the Chief Audit Executive are enumerated in Section I.G of the Manual on Corporate Governance.</p> <p>The Manual on Corporate Governance may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
<p>3. In case of a fully outsourced internal audit activity, qualified independent executive or senior management personnel is assigned the responsibility for managing the fully outsourced internal audit activity.</p>	<p><b>COMPLIANT</b></p>	<p><i>Identify qualified independent executive or senior management personnel, if applicable.</i></p> <p>This item is not applicable to Pru Life UK. The internal audit of Pru Life UK is handled by the Group-wide Internal Audit (“GwIA”) of Prudential plc, the ultimate parent company of Pru Life UK, and has not been outsourced.</p>	

Recommendation 12.4			
1. The company has a separate risk management function to identify, assess and monitor key risk exposures.	<b>COMPLIANT</b>	<p><i>Provide information on the Company's risk management function.</i></p> <p>Pru Life UK has a separate risk management function to identify, assess and monitor key risk exposures.</p> <p>Information on the risk management function is available in the “Risk Management (Key Risks)” section of the 2025 Annual Report.</p> <p><a href="https://www.prulifeuk.com.ph/en/annual-reports/">https://www.prulifeuk.com.ph/en/annual-reports/</a></p>	
Recommendation 12.5			
1. In managing the Company’s Risk Management System, the Company has a Chief Risk Officer (CRO), who is the ultimate champion of Enterprise Risk Management (ERM).	<b>COMPLIANT</b>	<p><i>Identify the Company’s Chief Risk Officer (CRO) and provide information on or a reference to a document containing his/her responsibilities and qualifications/background.</i></p> <p>Pru Life UK appointed Johnny Chow as its interim Chief Risk Officer in 2025. His qualifications and background are disclosed in the “Corporate Officers” Section of the 2025 Annual Report.</p> <p><a href="https://www.prulifeuk.com.ph/en/annual-reports/">https://www.prulifeuk.com.ph/en/annual-reports/</a></p>	
2. CRO has adequate authority, stature, resources and support to fulfill his/her responsibilities.	<b>COMPLIANT</b>		

<b>Cultivating a Synergic Relationship with Shareholders</b>			
<b>Principle 13:</b> The Company should treat all shareholders fairly and equitably, and also recognize, protect and facilitate the exercise of their rights.			
<b>Recommendation 13.1</b>			
1. Board ensures that basic shareholder rights are disclosed in the Manual on Corporate Governance.	<b>COMPLIANT</b>	<p><i>Provide a link or reference to the Company’s Manual on Corporate Governance where shareholders’ rights are disclosed.</i></p> <p>While Pru Life UK has only one substantial shareholder, Prudential Corporation Holdings Limited, basic shareholder rights are disclosed in Section IV of the Manual on Corporate Governance.</p> <p>The Manual on Corporate Governance may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
2. Board ensures that basic shareholder rights are disclosed on the Company’s website.	<b>COMPLIANT</b>	<p><i>Provide a link to the company website.</i></p> <p>Information on basic shareholder rights is provided in Section IV of the Manual on Corporate Governance.</p> <p>The Manual on Corporate Governance may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
<b>Recommendation 13.2</b>			

<p>1. Board encourages active shareholder participation by sending the Notice of Annual and Special Shareholders' Meeting with sufficient and relevant information at least 21 days before the meeting.</p>	<p><b>COMPLIANT</b></p>	<p><i>Indicate the number of days before the annual stockholders' meeting or special stockholders' meeting when the notice and agenda were sent out.</i></p> <p><i>Indicate whether shareholders' approval of remuneration or any changes therein were included in the agenda of the meeting.</i></p> <p><i>Provide a link to the Agenda included in the Company's Information Statement.</i></p> <p>The notice and agenda of the Annual Shareholders' Meeting held on 26 June 2025 were sent out 28 days before the meeting, on 29 May 2025.</p> <p>The Annual Shareholders' Meeting was conducted with provisions for participation both in person and via remote communication, allowing shareholders to attend through a designated online platform. Shareholders were likewise allowed to participate through proxies and to vote in absentia, ensuring multiple avenues for the exercise of their rights</p> <p>Detailed procedures for participation and voting were disclosed in the Notice of Meeting, including requirements and deadlines for the submission and validation of proxies, the use of ballots submitted electronically, and guidelines to facilitate shareholder participation and ensure the integrity of the voting process</p> <p>The Notice of Meeting set out the complete agenda of items for shareholder approval, enabling shareholders to be fully informed of the matters to be taken up, including the approval of financial statements, election of directors, appointment of the external auditor, and confirmation of related party transactions. The approval of</p>	
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		<p>remuneration or any changes therein were not taken up during the meeting.</p> <p>Voting rights were exercised in proportion to shareholdings, with mechanisms in place to allow cumulative voting in the election of directors and the allocation of votes among nominees in accordance with shareholder preference</p> <p>These mechanisms collectively support the Company’s objective of facilitating effective shareholder participation and protecting shareholder rights in accordance with applicable governance standards.</p> <p>The notice, including the agenda, may be viewed under “2025 disclosures and source documents” at <a href="https://www.pru.life.uk.com/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.pru.life.uk.com/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
<b>Recommendation 13.3</b>			
<p>1. Board encourages active shareholder participation by making the result of the votes taken during the most recent Annual or Special Shareholders' Meeting publicly available the next working day.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide information or reference to a document containing information on all relevant questions raised and answers during the ASM and special meeting and the results of the vote taken during the most recent ASM/SSM.</i></p> <p>The minutes of the Annual Shareholders’ Meeting held on 26 June 2025, which contain the results of the votes during the meeting, were posted on the Pru Life UK <a href="https://www.pru.life.uk.com/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">website</a> on the same day.</p> <p>The minutes may be viewed under “2025 disclosures and source documents” at <a href="https://www.pru.life.uk.com/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.pru.life.uk.com/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	

<p>2. Minutes of the Annual and Special Shareholders' Meetings are available on the company website within five business days from the end of the meeting.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide a link to the minutes of the meeting in the company website.</i></p> <p><i>Indicate voting results for all agenda items, including the approving, dissenting and abstaining votes.</i></p> <p><i>Indicate also if the voting on resolutions was by poll.</i></p> <p><i>Include whether there was opportunity to ask question and the answers given, if any.</i></p> <p>The minutes of the Annual Shareholders' Meeting held on 26 June 2025, which contain the results of the votes during the meeting, were posted on the Pru Life UK <a href="#">website</a> on the same day.</p> <p>As stated in the said minutes, the Chairperson opened the floor for comments from the Shareholders on the performance of the Board, the individual directors, and Board Committees.</p> <p>The minutes may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
<b>Recommendation 13.4</b>			
<p>1. Board has an alternative dispute mechanism to resolve intra-corporate disputes</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide details of the alternative dispute resolution made available to resolve intra-corporate disputes.</i></p> <p>Section V of the Manual on Corporate Governance provides that Pru Life UK adopts the rules and procedures provided under Republic Act</p>	

<p>in an amicable and effective manner.</p>		<p>No. 9285 (the “Alternative Dispute Resolution Act of 2004”), as an alternate means to settle intra corporate disputes with a view towards preventing excessive litigation.</p> <p>The Manual on Corporate Governance may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
<p>2. The alternative dispute mechanism is included in the company's Manual on Corporate Governance.</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide a link/reference to where it is found in the Manual on Corporate Governance.</i></p> <p>The alternate dispute mechanism is provided in Section V of the Manual on Corporate Governance.</p> <p>The Manual on Corporate Governance may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p>	
<p><b>Principle 14:</b> The rights of stakeholders established by law, by contractual relations and through voluntary commitments must be respected. Where stakeholders' rights and/or interests are at stake, stakeholders should have the opportunity to obtain prompt effective redress for the violation of their rights.</p>			
<p><b>Recommendation 14.1</b></p>			
<p>1. Board identifies the Company's various stakeholders and promotes cooperation between them and</p>	<p><b>COMPLIANT</b></p>	<p><i>Identify the Company's shareholder and provide information or reference to a document containing information on the Company's policies and programs for its stakeholders.</i></p>	

<p>the Company in creating wealth, growth and sustainability.</p>		<p>Pru Life UK has one substantial shareholder, Prudential Corporation Holdings Limited. Its stakeholders are its shareholder, customers, employees, suppliers, agents and distribution partners, creditors, and the communities in which it operates.</p> <p>Pru Life UK continued to engage with key stakeholders through various communication and engagement initiatives, as reflected in regular management updates to the Board and its Committees. These activities support Pru Life UK’s commitment to maintaining strong relationships with customers, regulators, employees, and business partners.</p> <p>Pru Life UK’s separate policies and programs for its creditors, employees, customers and communities, may each be viewed at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/</a></p>	
<b>Recommendation 14.2</b>			
<p>1. Board establishes clear policies and programs to provide a mechanism on the fair treatment and protection of stakeholders.</p>	<p><b>COMPLIANT</b></p>	<p><i>Identify policies and programs for the protection and fair treatment of Company's stakeholders.</i></p> <p>Pru Life UK’s policies and programs for the protection and fair treatment of its stakeholders may be viewed at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/</a></p>	
<b>Recommendation 14.3</b>			
<p>1. Board adopts a transparent framework and</p>	<p><b>COMPLIANT</b></p>	<p><i>Provide the contact details (i.e., name of contact person, dedicated phone number or e-mail address, etc.) which stakeholders can use to</i></p>	

<p>process that allow stakeholders to communicate with the Company and to obtain redress for the violation of their rights</p>		<p><i>voice their concerns and/or complaints for possible violation of their rights.</i></p> <p><i>Provide information on whistleblowing policy, practices and procedures for stakeholders.</i></p> <p>Below are the contact details for concerns and complaints on possible violation of rights and illegal (including corruption) and unethical behavior:</p> <p><b>Head office address:</b> 9/F Uptown Place Tower 1, 1 East 11th Drive, Uptown Bonifacio, 1634 Taguig City, Philippines</p> <p><b>Telephone numbers:</b> 1800-1-322-0285 (Tagalog Operator)</p> <p><b>Website:</b> <a href="http://www.prudentialspeakout.ethicspoint.com">www.prudentialspeakout.ethicspoint.com</a></p> <p>All concerns or complaints and information given will be treated in confidence.</p> <p>Please refer to the Policies and Procedures for Complaints against Illegal and Unethical Behavior for more information on how Pru Life UK receives, addresses and manages complaints and information concerning illegal (including corruption) and unethical behavior, which may be viewed at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/</a>.</p>	
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**Principle 15:** A mechanism for employee participation should be developed to create a symbiotic environment, realize the Company's goals and participate in its corporate governance processes.

Recommendation 15.1			
<p>1. Board establishes policies, programs and procedures that encourage employees to actively participate in the realization of the Company's goals and in its governance.</p>	<b>COMPLIANT</b>	<p><i>Provide information on or a link/reference to company policies, programs and procedures that encourage employee participation.</i></p> <p>Pru Life UK has various employee engagement initiatives that encourage employee participation in the realization of Pru Life UK's goals as well as policies and programs for employees covering health, safety and welfare and training and development, which are available on the <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/">website</a> of Pru Life UK, to enable employees and equip them with the skills to support the achievement of Pru Life UK's goals.</p> <p>These policies, programs and procedures may be viewed at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/</a>.</p>	
Recommendation 15.2			
<p>1. Board sets the tone and makes a stand against corrupt practices by adopting an anti-corruption policy and program in its Code of Conduct.</p>	<b>COMPLIANT</b>	<p><i>Identify or provide a link/reference to the Company's policies, programs and practices on anti-corruption.</i></p> <p>Pru Life UK's Anti-Bribery and Corruption Policy and Activities are available on its <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/">website</a>, at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/</a>.</p>	
<p>2. Board disseminates the policy and program to</p>	<b>COMPLIANT</b>	<p><i>Identify how the Board disseminated the policy and program to employees across the organization.</i></p>	

<p>employees across the organization through trainings to embed them in the Company's culture.</p>		<p>All Pru Life UK employees are required to take and pass various annual online compliance refresher trainings (i.e., Group Compliance Standards, Corporate Governance Manual, Anti-Money Laundering and Counter Terrorist Financing, Fraud Prevention and Awareness, Anti-Bribery and Corruption, Conflicts of Interest, and Information Security Code of Practice).</p>	
<b>Recommendation 15.3</b>			
<p>1. Board establishes a suitable framework for whistleblowing that allows employees to freely communicate their concerns about illegal or unethical practices, without fear of retaliation.</p>	<p><b>COMPLIANT</b></p>	<p><i>Disclose or provide a link/reference to the company whistle-blowing policy and procedure for employees.</i></p> <p><i>Indicate if the framework includes procedures to protect the employees from retaliation.</i></p> <p><i>Provide contact details to report any illegal or unethical behavior.</i></p> <p>Pru Life UK maintains Speak Out, a whistle-blowing framework which enables employees and stakeholders to report concerns, including potential misconduct, unethical behavior, or regulatory breaches, through established and confidential reporting channels.</p>	
<p>2. Board establishes a suitable framework for whistleblowing that allows employees to have direct access to an independent member of the Board or a unit created to handle whistleblowing concerns.</p>	<p><b>COMPLIANT</b></p>	<p>Reports are received, documented, and investigated in accordance with established procedures. The Audit Committee exercises oversight of Speak Out and regularly receives reports on ongoing and completed investigations, reporting trends, and key issues identified. Material concerns and investigation outcomes are escalated to the Audit Committee as appropriate to support the Board's oversight responsibilities.</p>	

		<p>The framework is designed to promote confidentiality and protect individuals who raise concerns in good faith, supporting the independence and integrity of the reporting and investigation process.</p> <p>Further information on Speak Out, the Confidential Helpline that allows employees and agents of Pru Life UK to ask questions or raise concerns in confidence, without the fear of retaliation or recrimination, is provided in the Policies and Procedures for Complaints Against Illegal and Unethical Behavior. The Policies and Procedures may be viewed on the Pru Life UK <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/">website</a> at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/</a> .</p> <p>Below are the contact details or concerns and complaints on possible violation of rights and illegal (including corruption) and unethical behavior.</p> <p><b>Head office address:</b> 9/F Uptown Place Tower 1, 1 East 11th Drive, Uptown Bonifacio, 1634 Taguig City, Philippines</p> <p><b>Telephone numbers:</b> 1800-1-322-0285</p> <p><b>Website:</b> <a href="http://www.prudentialspeakout.ethicspoint.com">www.prudentialspeakout.ethicspoint.com</a></p> <p>All concerns/complaints and any information given will be treated in confidence.</p>	
3. Board supervises and ensures the enforcement of the	<b>COMPLIANT</b>	<i>Provide information on how the Board supervised and ensured enforcement of the whistle-blowing framework, including any incident of whistle-blowing.</i>	

whistleblowing framework.		<p>Among the roles and responsibilities of the Board, as indicated in Section 1.R of the Board Charter, is to oversee the integrity, independence and effectiveness of the policies and procedures for whistleblowing.</p> <p>The Board Charter may be viewed under “2025 disclosures and source documents” at <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/company-disclosures-source-documents/</a>.</p> <p>In 2025, the Audit Committee continued to monitor the volume and nature of Speak Out reports. Matters raised through the Speak Out framework were addressed in accordance with established procedures, with actions taken, where appropriate, to strengthen internal controls and governance processes.</p>	
<p><b>Principle 16:</b> The Company should be socially responsible in all its dealings with the communities where it operates. It should ensure that its interactions serve its environment and stakeholders in a positive and progressive manner that is fully supportive of its comprehensive and balanced development.</p>			
<p><b>Recommendation 16.1</b></p>			
1. Company recognizes and places importance on the interdependence between business and society and promotes a mutually beneficial	<b>COMPLIANT</b>	<p><i>Provide information on or a reference to a document containing information on the Company's community involvement and environment-related programs.</i></p> <p>Information on Pru Life UK’s community involvement and environment-related programs may be viewed on the Pru Life UK website at <a href="https://www.prulifeuk.com.ph/en/corporate-social-responsibility/">https://www.prulifeuk.com.ph/en/corporate-social-responsibility/</a> and</p>	

<p>relationship that allows the Company to grow its business, while contributing to the advancement of the society where it operates.</p>		<p>in the Community Investment Policy and Environmental Policy and Activities documents at: <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/</a>.</p> <p>Information on Pru Life UK’s corporate governance policies can be viewed on the Pru Life UK website at: <a href="https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/">https://www.prulifeuk.com.ph/en/know-more-about-pru/corporate-governance/policies/</a></p> <p>The complete list of Prudential policies on the sustainability pillars on simple and accessible health and financial protection, responsible investment, sustainable business, good governance and responsible business practices, and statements on diversity and inclusion, anti-bribery and corruption and modern slavery can be found here: <a href="https://www.prudentialplc.com/en/investors/governance-and-policies/policies-and-statements">https://www.prudentialplc.com/en/investors/governance-and-policies/policies-and-statements</a>. All the policies and statements are applicable to Pru Life UK.</p> <p>Philippine highlights and other related initiatives from the Philippine operations are available in the Pru Life UK Website Newsroom that may be accessed here: <a href="https://www.prulifeuk.com.ph/en/newsroom/">https://www.prulifeuk.com.ph/en/newsroom/</a>.</p>	
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**CERTIFICATION**

The undersigned certify that the responses and explanations set forth in the above Company's Annual Corporate Governance Report are true, complete, correct of our own personal knowledge and/or based on authentic records.

Signed in the City of \_\_\_\_\_ on \_\_\_\_\_.



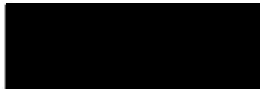
ANGELICA H. LAVARES  
CHAIRPERSON OF THE BOARD



MA. DONNA A. MENDOZA  
CORPORATE SECRETARY



IMELDA C. TIONGSON  
INDEPENDENT DIRECTOR



MARIA CRISTINA R. OPINION  
INDEPENDENT DIRECTOR



SANJAY CHAKRABARTY  
PRESIDENT AND CEO

KATRINA G. DE CASTRO  
CORPORATE GOVERNANCE COMPLIANCE  
OFFICER



MARIFE B. ZAMORA  
INDEPENDENT DIRECTOR

HERMINIO C. BAGRO III  
INDEPENDENT DIRECTOR

14 MAY 2026

**SUBSCRIBED AND SWORN** to before me this \_\_\_\_\_, by the following who are personally known to me (or whom I have identified through competent evidence of identity) and who exhibited to me their respective identification documents, as follows:

NAME	ID NO.	DATE/PLACE ISSUED
1. Ma. Donna A. Mendoza	[REDACTED]	[REDACTED]
2. Katrina G. de Castro	[REDACTED]	[REDACTED]
3. Angelica H. Lavares	[REDACTED]	[REDACTED]
4. Sanjay Chakrabarty	[REDACTED]	[REDACTED]
5. Imelda C. Tiongson	[REDACTED]	[REDACTED]
6. Marife B. Zamora	[REDACTED]	[REDACTED]
7. Maria Cristina R. Opinion	[REDACTED]	[REDACTED]
8. Herminio C. Bagro III	[REDACTED]	[REDACTED]

Doc No. 497 ;  
Page No. 99 ;  
Book No. 1 ;  
Series of 2026.

[REDACTED]  
**JAN MARI D. ADAN**  
Notary Public for Taguig City  
Appointment No. 31 (2026-2027)  
Until December 31, 2027  
Roll No. [REDACTED]  
IBP No. [REDACTED]  
PTR No. [REDACTED]  
MCLE Compliance No. [REDACTED]  
9th Floor Uptown Place Tower 1  
1 East 11th Drive, Uptown Bonifacio  
1643 Taguig City

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Signed in the City of \_\_\_\_\_ on \_\_\_\_\_.

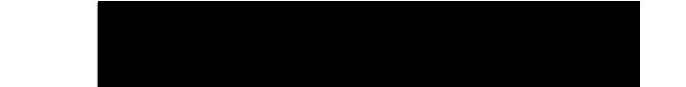
\_\_\_\_\_  
**ANGELICA H. LAVARES**  
**CHAIRPERSON OF THE BOARD**

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**OFFICER**

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**MARIFE B. ZAMORA**  
**INDEPENDENT DIRECTOR**

\_\_\_\_\_  
**HERMINIO C. BAGRO III**  
**INDEPENDENT DIRECTOR**

**SUBSCRIBED AND SWORN** to before me this 21 MAY 2026, by the following who are personally known to me (or whom I have identified through competent evidence of identity) and who exhibited to me their respective identification documents, as follows:

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[REDACTED]

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Signed in the City of \_\_\_\_\_ on \_\_\_\_\_.

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**CHAIRPERSON OF THE BOARD**

\_\_\_\_\_  
**MA. DONNA A. MENDOZA**  
**CORPORATE SECRETARY**


\_\_\_\_\_  
**IMELDA C. TIONGSON**  
**INDEPENDENT DIRECTOR**

\_\_\_\_\_  
**MARIA CRISTINA R. OPINION**  
**INDEPENDENT DIRECTOR**

\_\_\_\_\_  
**SANJAY CHAKRABARTY**  
**PRESIDENT AND CEO**

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**KATRINA G. DE CASTRO**  
**CORPORATE GOVERNANCE COMPLIANCE**  
**OFFICER**

\_\_\_\_\_  
**MARIFE B. ZAMORA**  
**INDEPENDENT DIRECTOR**

  
\_\_\_\_\_  
**HERMINIO C. BAGRO III**  
**INDEPENDENT DIRECTOR**

25 MAY 2026

SUBSCRIBED AND SWORN to before me this \_\_\_\_\_, by the following who are personally known to me (or whom I have identified through competent evidence of identity) and who exhibited to me their respective identification documents, as follows:

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Doc No. 491;  
Page No. 100;  
Book No. 1;  
Series of 2026.

**JAN MARTIN ADAN**  
Notary Public for Taguig City  
Appointment No. 31 (2026-2027)  
Until December 31, 2027  
Roll No. [REDACTED]  
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